

Inspiring healthy habits: data science at WW

Carl Anderson

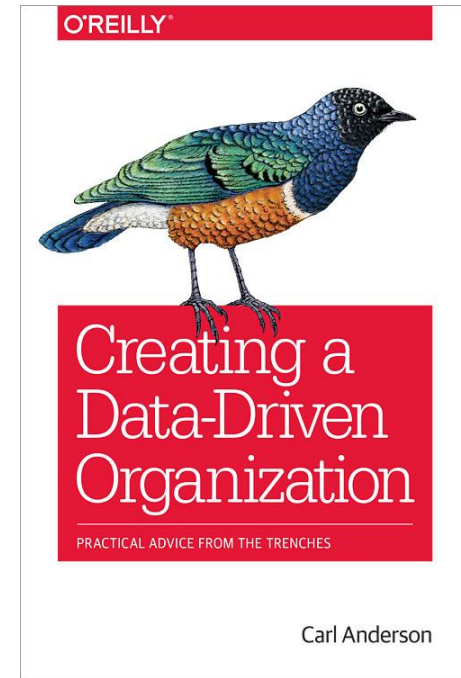
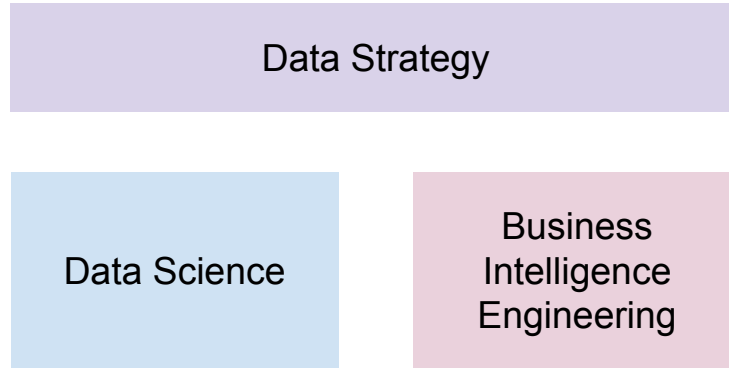
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@leapingllamas

Outline

- Intro to WW: purpose, program, type and scale and data
- Behavioral Nudges
- WW Data Products
- Primrose: how we develop and deploy ML models
- Q&A



About Me

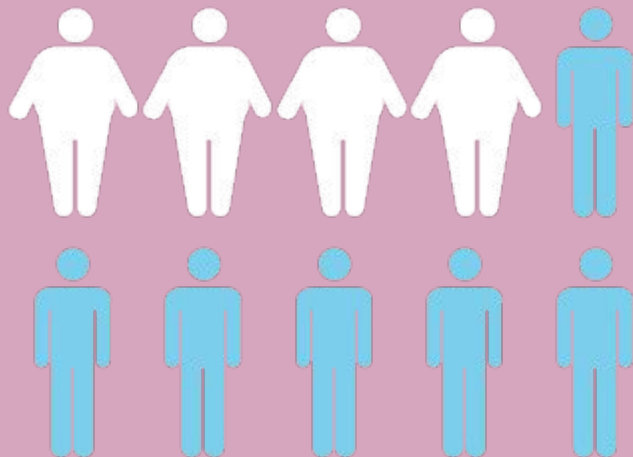


TIME

The Obesity Epidemic in America

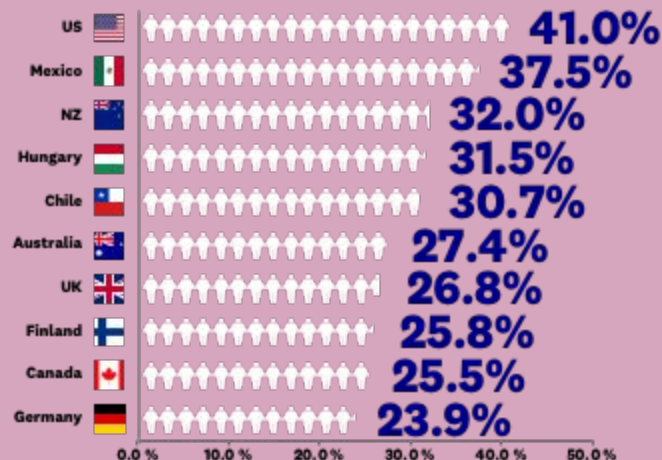


40% of adults on the planet are already overweight or obese and more are joining their ranks every day



While the world's bulging waistlines are driven by economic success—wealthy populations eat more—obesity's estimated cost of \$2 trillion a year worldwide is now almost as much of a financial burden as smoking.

Top 10 countries ranked by percentage of adult population that is obese in 2015 or nearest year



Source: TIME Health, New England Journal of Medicine Institute of Health Metrics and Evaluation, OECD (2017)

HEALTH PARADOX #1

We spend more time and
money than ever before on wellness,
but we've never been
more unhealthy.

HEALTH PARADOX #2

Despite all the advances
in science and food production,
eating healthy
has never felt more complicated.

Confusing headlines have left many in a fog and unsure what to do

5 Reasons You Need to Count Calories

vs

5 Reasons To Never Count Another Calorie

Why Sugar isn't the Bad Guy

vs

10 Disturbing Reasons Why Sugar is Bad for You

Why Gluten is Evil

Grains and Autoimmune Disease

vs

**JUNK SCIENCE:
Gluten is Not Bad For You**

THE SECRET IS OUT:

THE REASON RED MEAT IS BAD FOR OUR HEALTH

vs

RED MEAT: It Does a Body Good!

THE ORGANIC FOOD LIE

vs

New study finds organic foods are healthier than conventionally grown foods

**People want
inspiration,
not just
information.**



**People want
healthy habits
that fit their
lives.**



**Today,
healthy is
the new
skinny.**



**It's not about
lifestyle, it's
about livability.**



**Community
is essential.**



**People crave
purpose.**





OUR PURPOSE

We inspire healthy habits for real life.*

* For people, families, communities,
the world—for everyone.

Wellness that Works.™



WW: Wellness Ecosystem



Communities



Nutrition



Motivation

Social

Body



Activity



Mental



Mindset



Stress



Sleep

TENET #1

**We help you build
powerful habits,
rooted
in science.**



TENET #3

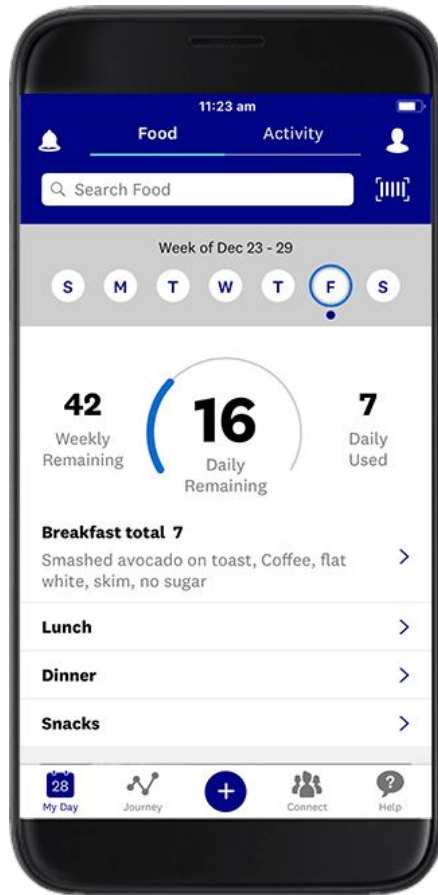
**We enable you
to find and
form inspired
communities.**



TENET #2

**We know you
and meet you
where you are.**





SmartPoints is about health, not just calories

All calories are NOT created equal.

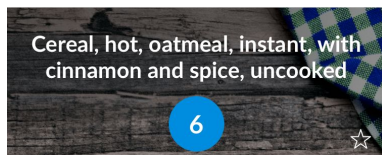
300 calories

 <p>1 SmartPoints value</p>	 <p>6 SmartPoints value</p>	 <p>12 SmartPoints value</p>
Greek yogurt & fruit and peanut parfait	Scrambled eggs, Canadian bacon, avocado, tomato and English Muffin	Pancakes with chocolate chips and maple syrup

Nutritional science to make healthy eating simpler

Nutrition Facts	
Instant Oatmeal, Flavor Variety	
Serving Size: 1 packet (43g)	
Amount Per Serving	
Calories 160	Calories from Fat 25
% Daily Value*	
Total Fat 2.5g	4%
Saturated Fat 0.5g	3%
Trans Fat 0g	
Cholesterol 0mg	0%
Sodium 260mg	11%
Total Carbohydrates 32g	11%
Dietary Fiber 3g	12%
Sugars 9g	
Protein 4g	
Vitamin A	20%
Vitamin C	0%
Calcium	8%
Iron	10%

* Percent Daily Values are based on a 2000 calorie diet.



SmartPoints nudges you towards a healthy eating pattern with more fruits, vegetables and lean protein, and less sugar and saturated fat.

- **Calories** establish the baseline.
- **Sugar** and **Saturated Fat** increase the SmartPoints value.
- **Protein** lowers the SmartPoints value.
- Foods that form the foundation of a **healthy eating pattern** have SmartPoints value of **zero**.

ZeroPoint™ Foods

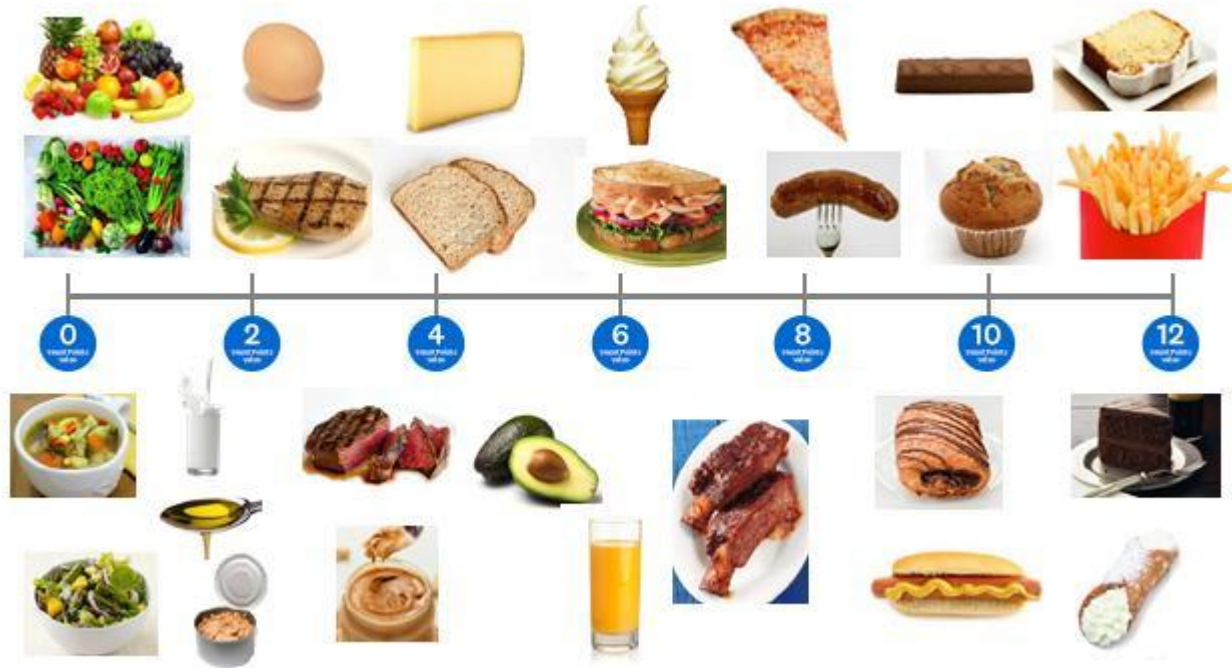
ZeroPoint foods form the foundation of a healthy eating pattern and have a low risk of overeating.

They don't have to be weighed, measured, or tracked.

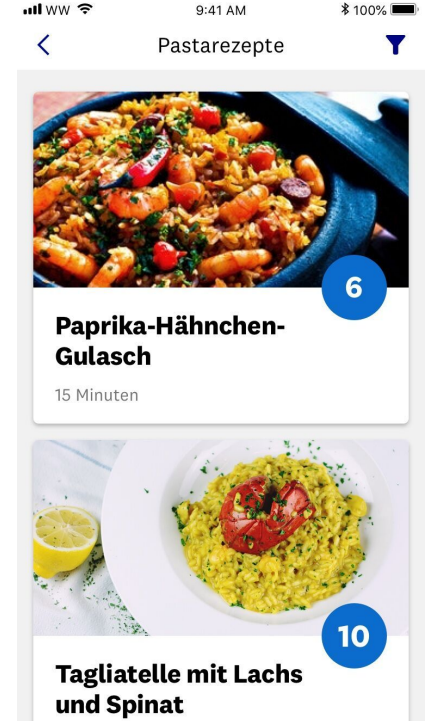


- Vegetables
- Fruits
- Skinless chicken breast
- Skinless turkey breast
- Non-fat plain yogurt
- Eggs
- Beans, peas, lentils, tofu and corn
- Fish & seafood

Everything is on the menu



App



WW Studio

30,000 meetings per week globally



eCommerce

weightwatchers PRICING OUR APPROACH FOOD ACTIVITY SUCCESS STORIES SHOP Login To Shop Register 0

Food & Drink ▾ Kitchen ▾ Lifestyle ▾ Getting Started Sale All Products All Departments ▾ Search Shop

FREE SHIPPING on your entire purchase. [Offer details.](#) Select crunchy snacks are 2 for \$8 with code CRUNCHIT. [Offer details.](#)

Mix and match a perfect batch.

Mini bars are 2 for \$12* with code **MINISALE**

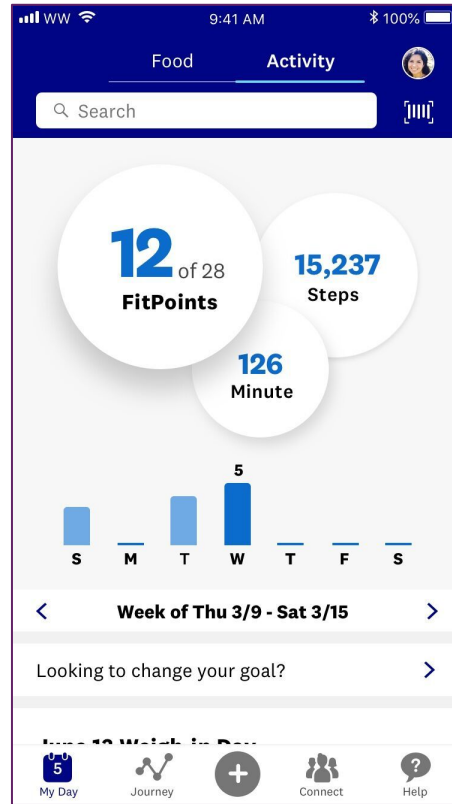
[Shop now](#)

*Offer valid on any two individual boxes of Dark Chocolate Raspberry, Chocolate Caramel, Chocolate Pretzel Blast, Mint Cookie Crisp or So Good Salted Mini Bars when you enter promo code MINISALE in the Online Store through September 29, 2018. While supplies last. You must enter promo code exactly as shown at checkout to redeem. Not applicable on prior purchases and no rain checks. Excludes value packs. Not available in meeting room locations. Cannot be redeemed for cash. Offer may expire without notice due to error, fraud or other unforeseen circumstances.

NEW ARRIVALS

Weight Watchers Magazine September/October Issue \$4.95	Buttermilk Protein Pancake \$4.50	Best of WW Mini Cookbook Bundle \$11.95	Snickerdoodle Baked Protein Mini Bar \$5.95	Triple Chocolate Baked Protein Mini Bar \$5.95	Butter Popcorn - Pack of 6 \$7.95

Activity & Mindset



The screenshot shows the 'Mindfulness with Headspace' screen. At the top, there is a back arrow and the text 'Mindfulness with Headspace'. Below this is the Headspace logo, which consists of an orange circle and the word 'HEADSPACE'. The main text reads: 'Being mindful is one great way to help you reach your goals.' Below this, it says: 'WW & Headspace have teamed up to offer short mindfulness techniques you can do any time, anywhere.' There is a section titled 'START HERE' with an illustration of a blue character sitting on a yoga mat, meditating. Below the illustration, the text reads: 'Changing Perspectives' and 'Taking time to be mindful can make a big'.

Voice & AI

Google Assistant



Alexa



Newsletter



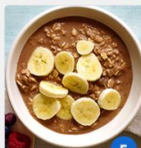
Your weekly newsletter



Get ready to feel your strongest

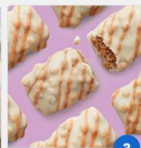
This 30-day plank challenge gives you a new goal (and a toned core) to work toward. Are you in?

FUEL UP AFTER WORKING OUT



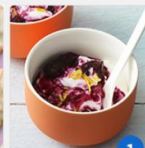
5

18 recipes for people who love peanut butter



3

The best protein bars to eat on WW



1

Protein-packed meals and snacks

BEAT BACK PAIN

This multi-tasking move helps to ease an achy back, fix posture, boost balance, and more.



kurbo

by 

Proven digital health solution for teens and children

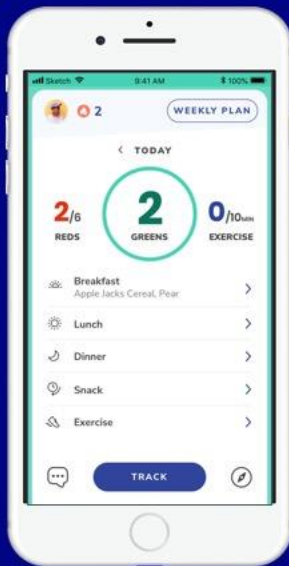


U.S. News @usnews

A new app from @ww_us aims to inspire healthier habits among kids, teens and their families. @mindygrossman, CEO of WW, hopes the app provides families with "a more comprehensive way to support their efforts" toward the goal of living a healthier life.

An App to Fight Childhood Obesity
A program from the company formerly known as Weight Watchers hopes to inspire healthier habits among kids, teens and their families.

usnews.com



The simple, proven program to get healthier & lose weight

Try Kurbo for 7 days, free!

My employer or health insurance provider pays for Kurbo >



How Kurbo helps you lose weight & build healthy habits



Follow the traffic light system

Green, yellow or red lights make it easy to pick good foods. It's simple and clear — that's why kids and teens like it.



Track on your phone

Our app keeps you on track and makes weight loss fun with videos, challenges, and cool hacks to try.



Work with a certified coach

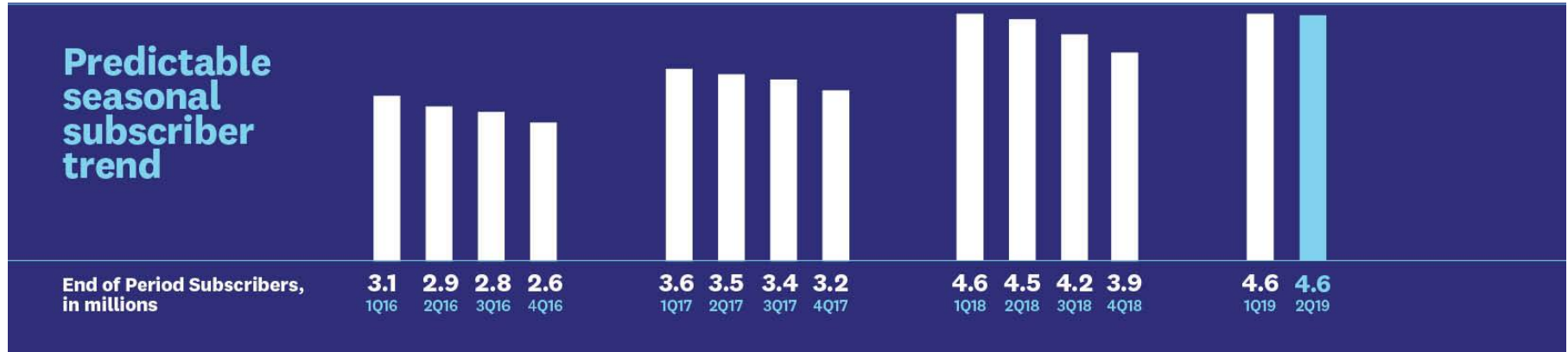
Because kids and teens who work with a Kurbo coach are 10x more likely to reach their weight loss and get-healthier goals!



JARED, 17
lost 50 lbs.

"I feel more confident, healthier, and more comfortable in my skin."

Dynamics and Scale



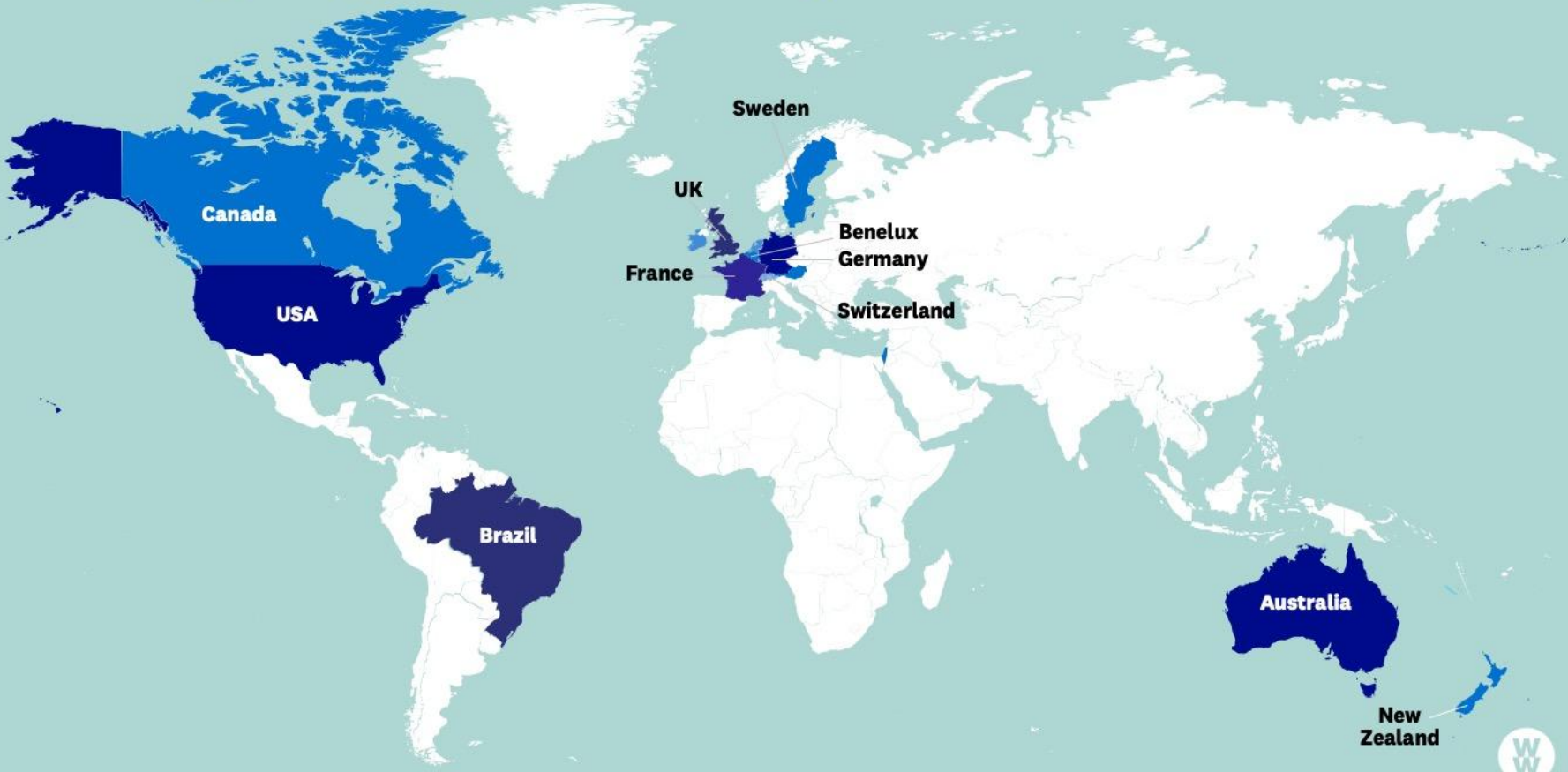
In Q2,

Social network:

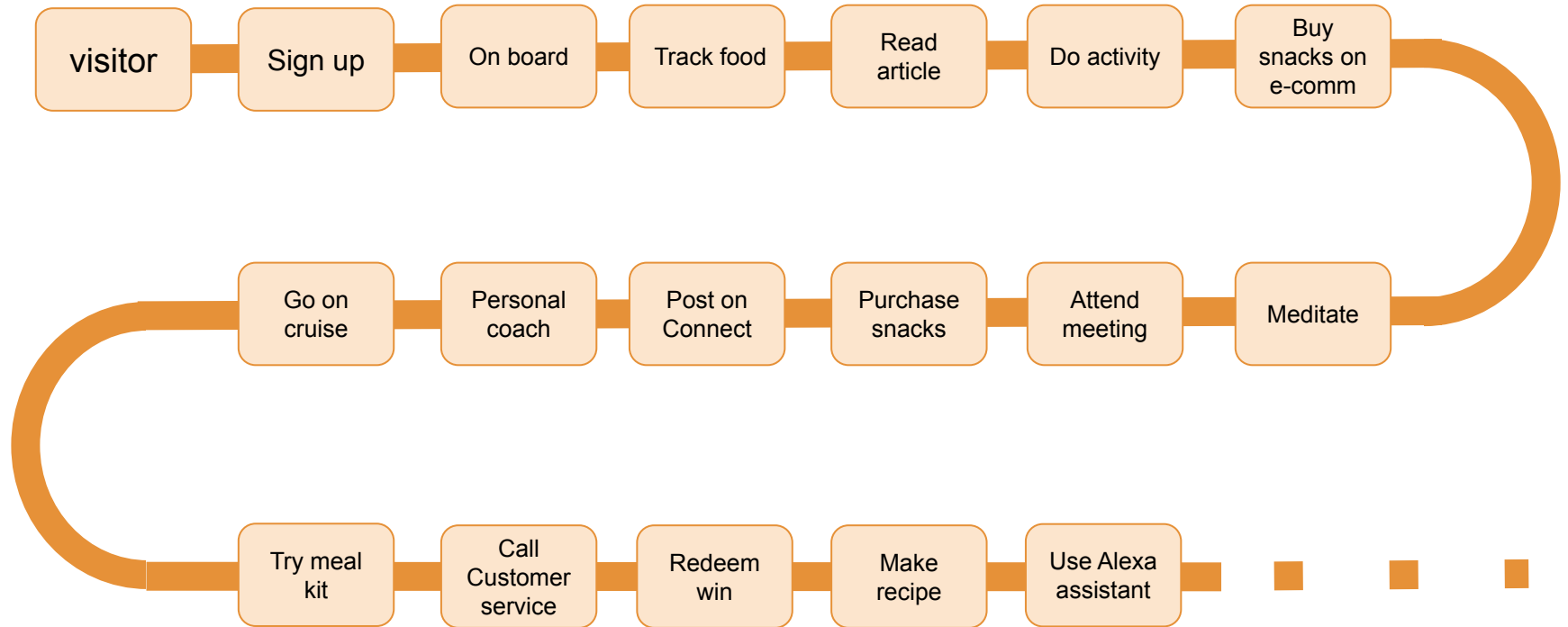
- 2 million posts
- 14 million comments
- 70 million likes

1 million members tracked a physical activity

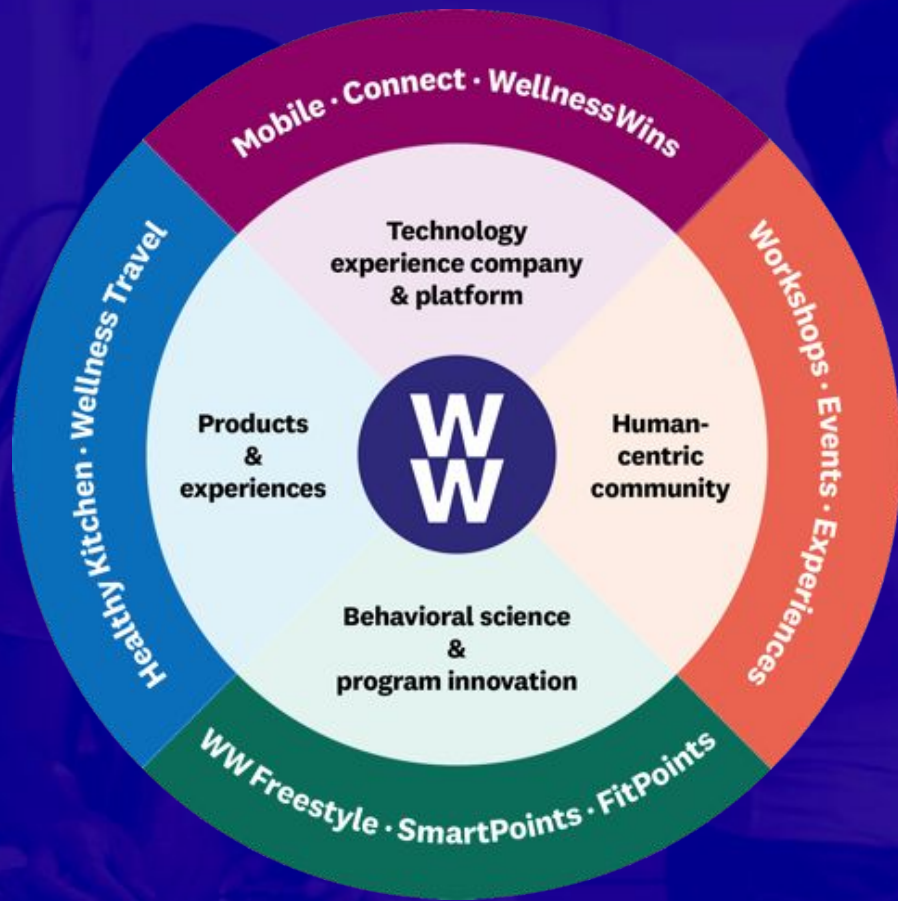
Our geographic footprint



Member Journey (Illustrative)



Almost none of this is personalized!



Big data:

- Food
- Activity
- Exercises
- Challenges
- Social network
- Workshops
- Personal Coaches
- CRM
- Fulfillment
- Meal kits
- Supermarket foods
- E-commerce
- Cruises

...for 56 years

Scale of Data

- [Nackers et al \(2013\)](#) showed that fast (≥ 0.68 kg/week) weight loss in the first month predicts higher weight loss success at 6 months than slow (< 0.23 kg/week) or moderate initial weight loss
- Sample size: 298
- We checked our weigh in data to compare these results to what we observe in our member base

Nackers, Ross & Perry (2013). The Association Between Rate of Initial Weight Loss and Long-Term Success in Obesity Treatment: Does Slow and Steady Win the Race? *Int J Behav Med.* 17(3):161-167.

Scale of Data

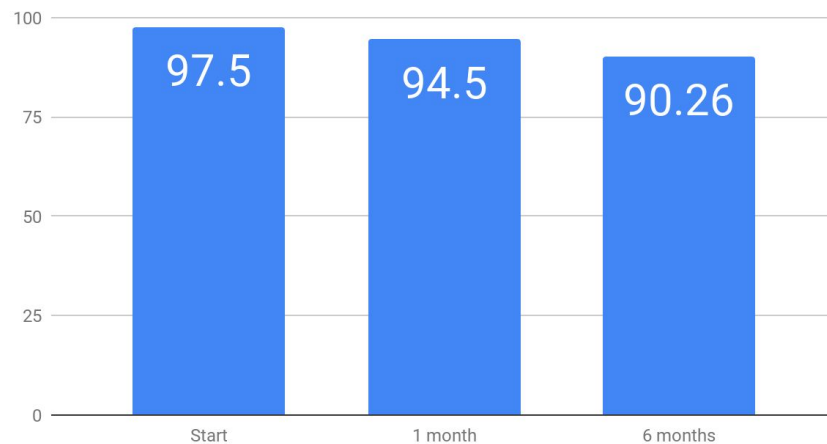
- Members considered:
 - 1) started and ended their membership between Apr 2017 and Apr 2019
 - 2) were members for at least 6 months
 - 3) weighed in in their first week, fourth week and sixth month
 - 4) were obese at the beginning of their membership (BMI > 30)
- For all analyses (mostly) unfiltered self report data was used.

Sample size: 211,000 members!

7kg median weight loss after 6 months

- 211k members
- 54% digital (sampling bias)
- Mostly female
- Median birth year 1971
- Median start BMI: 35
- Median BMI @ 6 months: 32.5

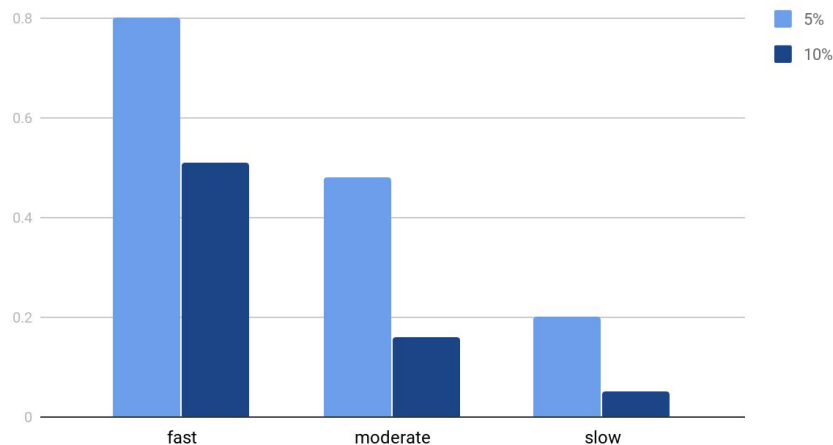
Median weight in kgs



Significant effect of initial weight loss rate on weight loss success

- Weight loss defined as 5% or 10% of initial start weight lost
- Initial weight loss speed:
 - Fast (≥ 0.68 kg/week) : 116,107
 - Moderate (< 0.68 & > 0.23 kg/week): 61,204
 - Slow (< 0.23 kg/week): 34,107

Proportion of members who lost 5% or 10% initial body weight at 6 mo



*all differences statistically significant

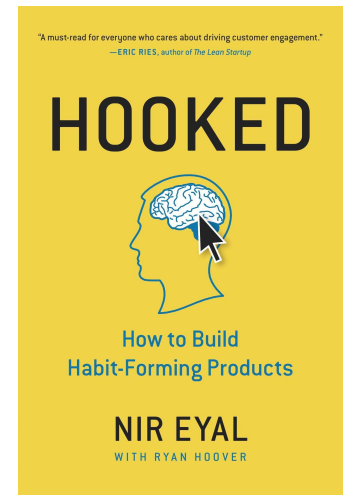
Nudges & behavioral change

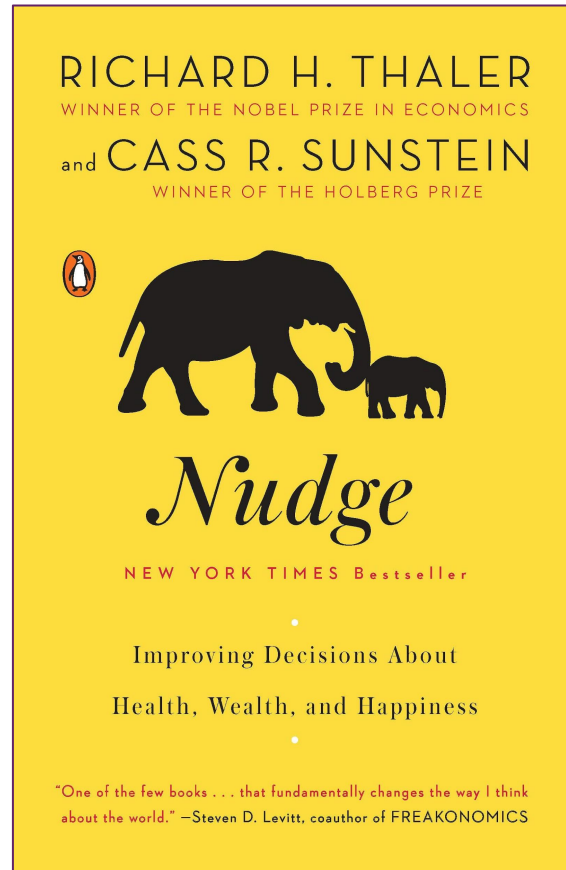
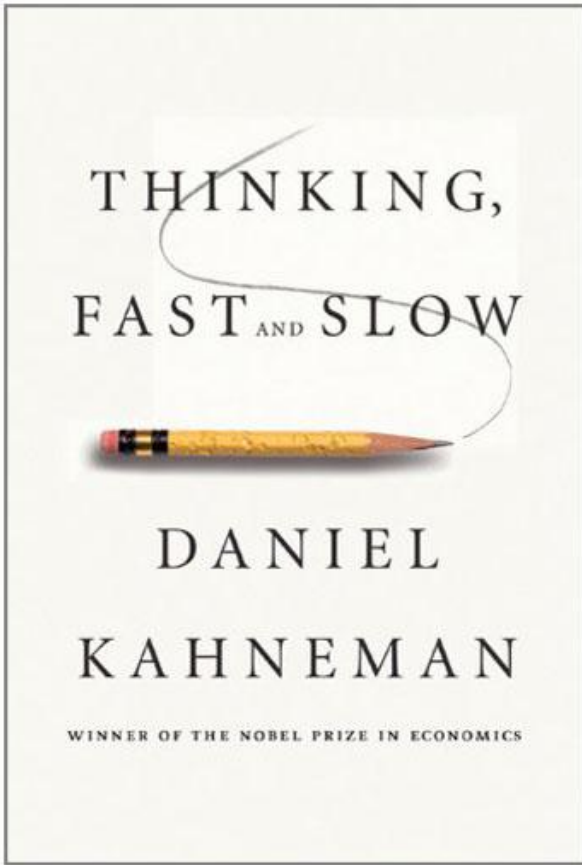
Healthy Habits

Habit:

*“Automatic behaviors triggered
by situational cues”*

*“Habit-forming companies link their service to the
users’ daily routines”*







“Any addition to or modification of the environment that influenced consumers in a predictable way, without changing economic incentive”

Altering environment by changing presentation of options — called **choice architecture**



“Any aspect of the choice architecture that alters people’s behavior in a predictable way (1) without forbidding any options or (2) significantly changing their economic incentives. Putting fruit at eye level counts as a nudge; banning junk food does not.”

Nudging & Choice Architecture

i**N**centives

Understand mappings

Defaults

Give feedback

Expect error

Structure complex choices

This is Thaler & Sunstein's framework. Instead, I will use Blumenthal-Barby & Burroughs

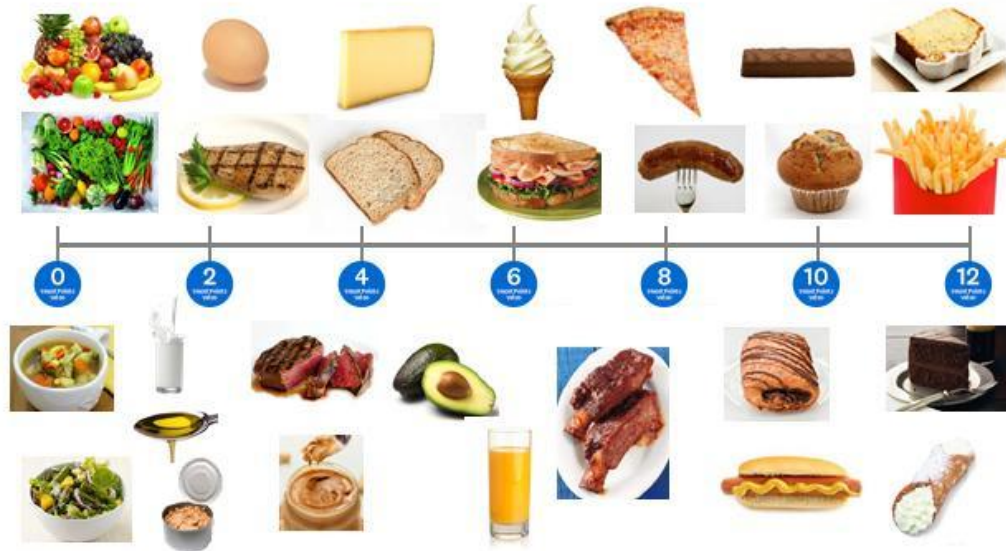
Nudging & Choice Architecture

Category	Explanation	Examples
Priming	Subconscious; physical, verbal, sensational	Place unhealthy options out of sight or farther away in cafe
Salience	Informational; attention grabbing; emotional	Calorie label; graphic image on cigarette cartons; recommenders
Default	Pre-set default choice; good option for do-nothing behavior	Automatic opt-in, have to explicitly change or opt-out: benefits, organ donation
Incentive / Gamify	Reward or punish for behavior; recognition	Badge; coupon; \$\$?
Commitment / Ego	Get someone to make a commitment; leverage ego, pride	Sign up for 5k; invest (pay for membership); share with friends
Norms / Messenger	Use other to establish a norm and for consumer to compare themselves	80% of (other) people are organ donors; most people wear seatbelts

Blumenthal-Barby & Burroughs. (2012). Seeking better health care outcomes. The ethics of using the nudge. Am. J. Bioethics 12(2):1-10.



Everything is on the menu

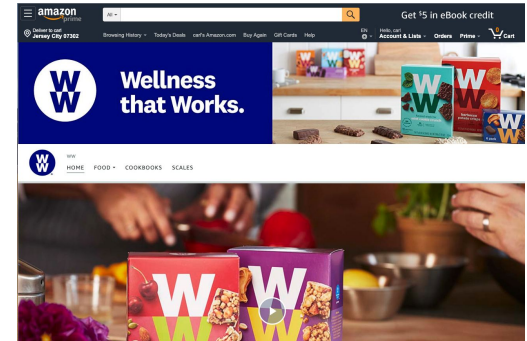
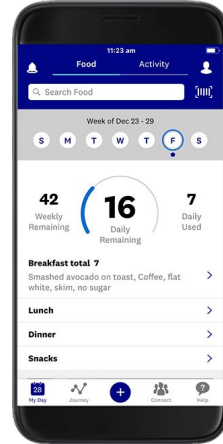
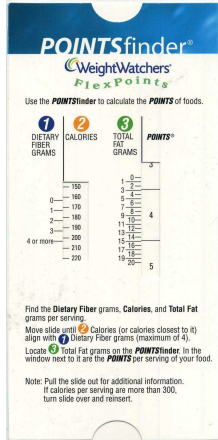


Members are empowered with lots of choices.

We are not dictating diet, exercise regime etc. Hence, these are nudges

Priming

Visibility, accessibility, available



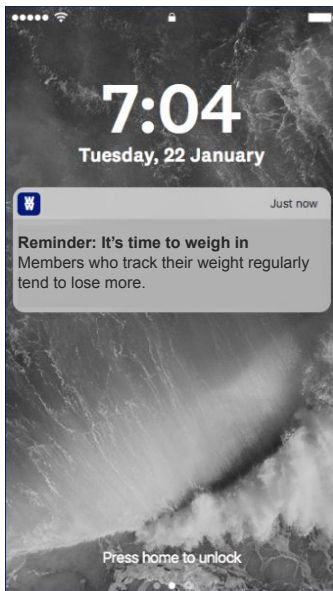
Further prime by reducing friction for key actions such as tracking

Priming

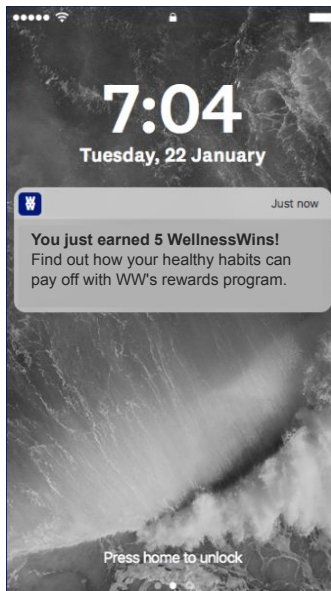
Visibility, accessibility, available

We plan to leverage notification nudges, similar to these, to help keep people on track

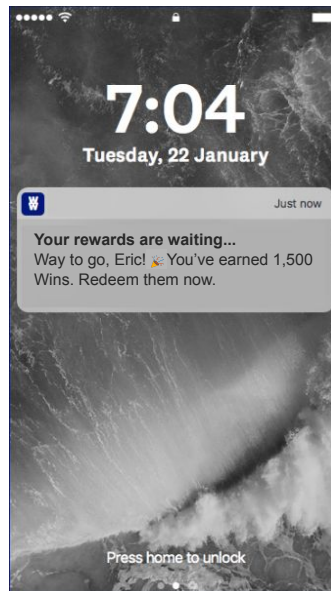
**Weight Tracking
Reminder**



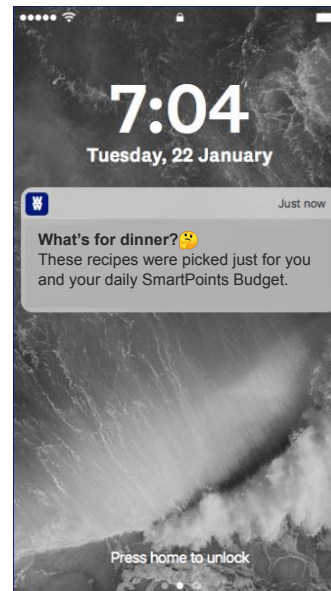
**Wellness Wins
Awareness**



**Wellness Wins
Redemption**

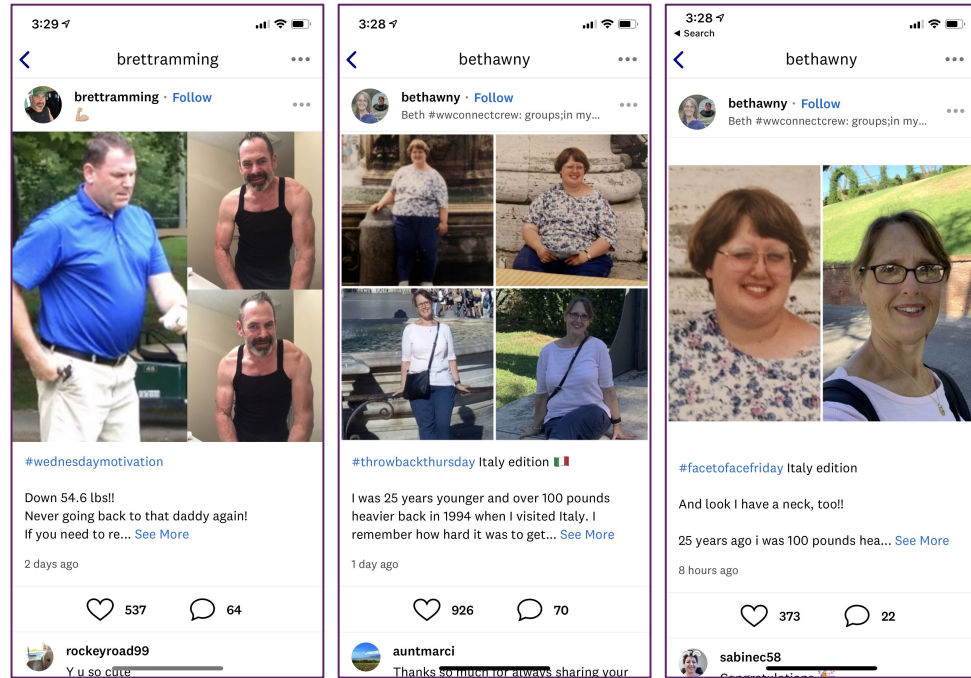


**Dinner
Recommendation**



Priming

Visibility, accessibility, available



Connect social network: very highly supportive, lots and information from staff and fellow members. Priming and saliency.

Saliency

meaningful, relevant info



Greek yogurt & fruit and peanut parfait

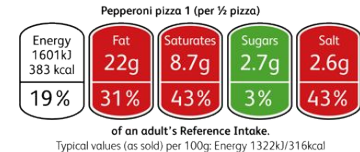


Scrambled eggs, Canadian bacon, avocado, tomato and English Muffin



Pancakes with chocolate chips and maple syrup

- Points on very large number of foods
- Clear “mappings” make it easier to make good choices:
 - instead of calorie counting, 300 cal (or is it kJ, kcal) → 5 points



Saliency

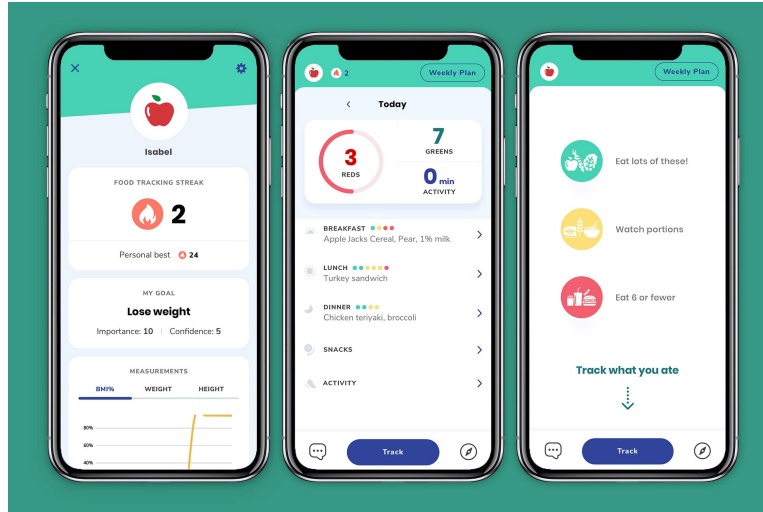
meaningful, relevant info



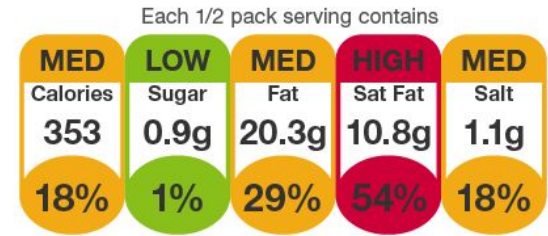
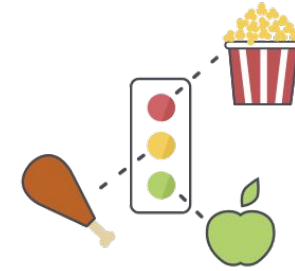
- Clear budget
- Clear progress

Saliency

meaningful, relevant info



Kurbo traffic light system



of your guideline daily amount

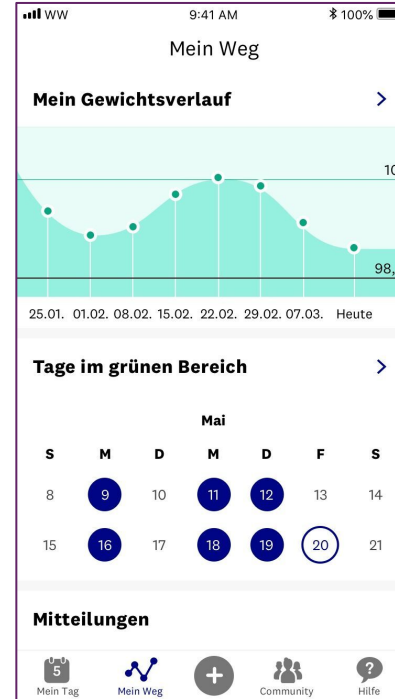
Source: Food Standards Agency

UK nutrition labels

Saliency

meaningful, relevant info

Activities are also pointed: FitPoints



Saliency

meaningful, relevant info



Tracking and wearables



Quantified Self

self knowledge through numbers



Kevin Kelly



Gary Wolf

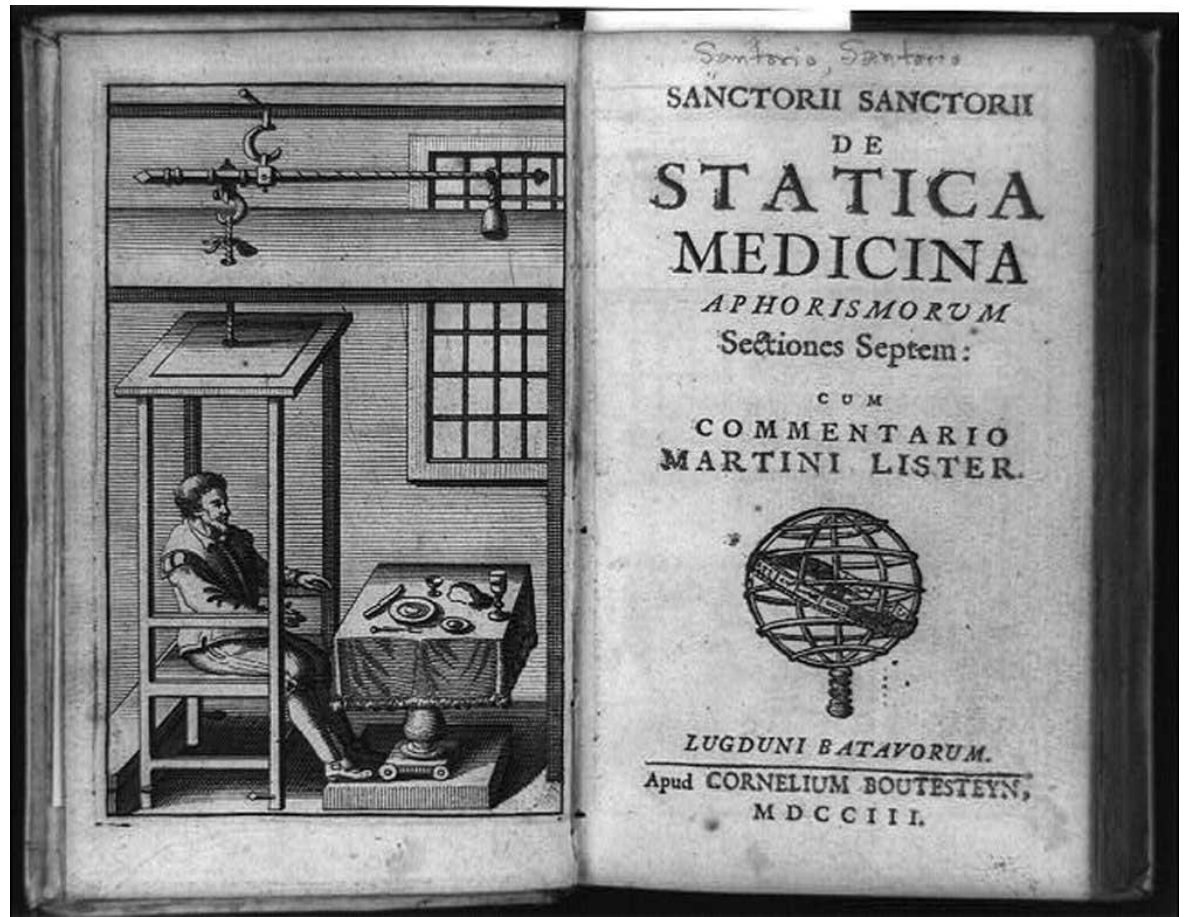


Girolamo Cardano

1501-1576



Santorio, Santorio
1561-1636

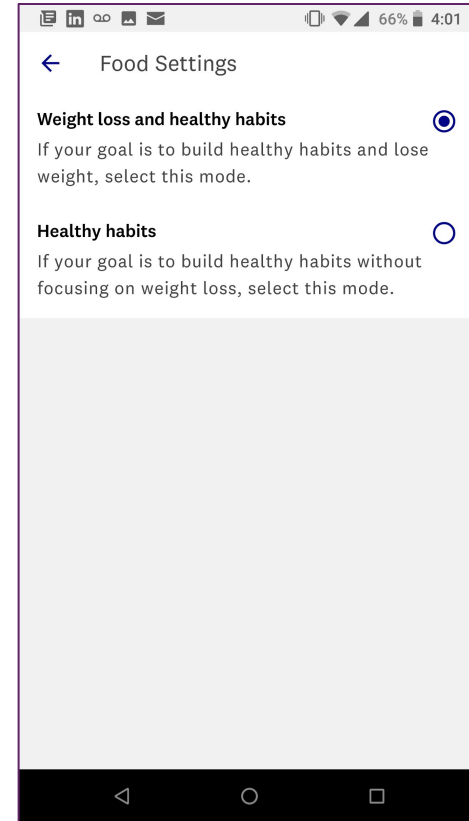
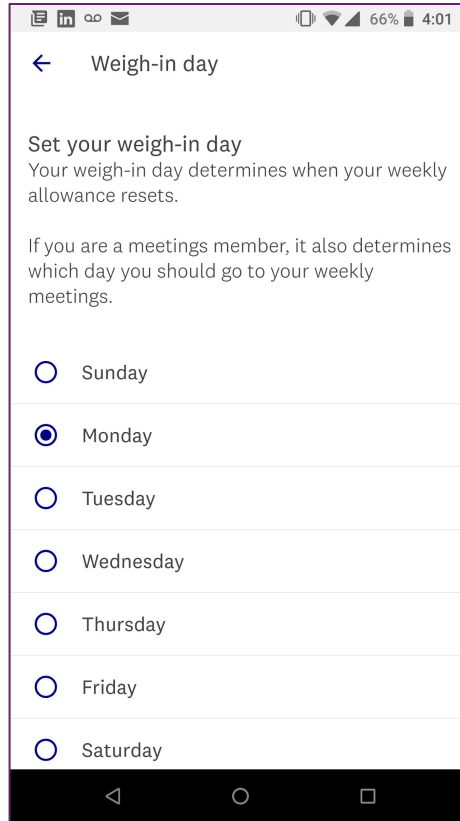




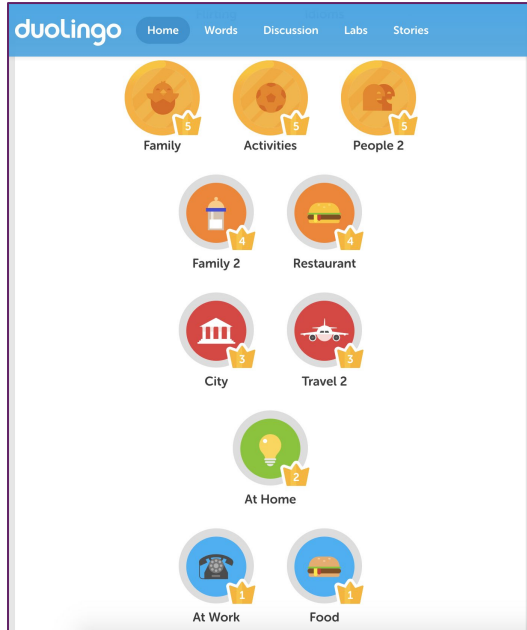


Defaults

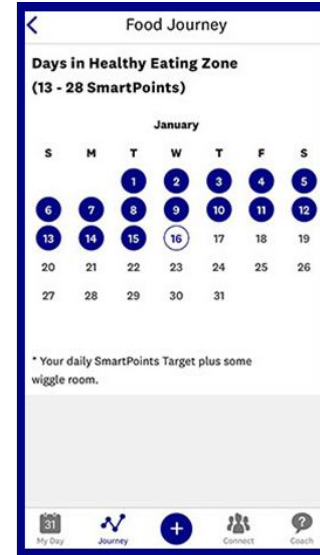
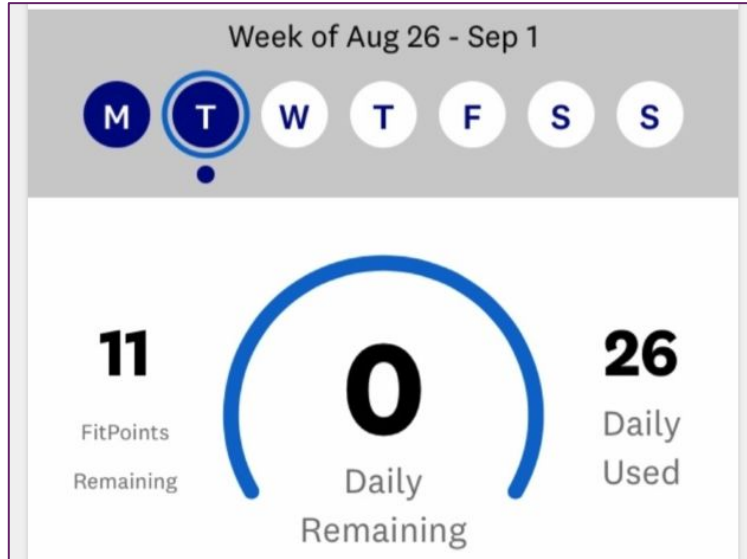
- Defaults should be good, fair, equitable...
- Easily changed



Incentives / Gamify



Incentives / Gamify



Blue dot: daily, weekly, monthly

Week of Aug 26 - Sep 1

M T W T F S S

11 FitPoints Remaining

0 Daily Remaining

26 Daily Used

Breakfast total 2

GNC Women's Ultra Mega Energy & >

My second blue dot! #bluedotchallenge

5 likes

11 hours ago

♥ Add a comment...

F S S M T W T

41 Weekly Remaining

9 Daily Remaining

14 Daily Used

Breakfast total 3

Trader Joe's Refrigerated Organic soy milk - >
vanilla, Coffee, black, without sugar

Lunch total 11

Cheese, gorgonzola, Oil, olive, Garlic, fresh, Fage >
Total 0% Plain nonfat Greek strained yogurt, Ar...

Four blue dots this week and working on my fifth! I'm making it a point not to suffer. Hungry last, watermelon! Any zero point food I want and kept the blue dot:). Tracking everything even on the bad days to create this habit. Going to my meeting every week even when 'I don't feel like it'

#bluedotchallenge
#trackingeverything
#meetingmatter

Incentives / Gamify

WellnessWins™

A first-of-its-kind program that rewards members for building healthy habits.

You earn “Wins” for:

- Tracking meals (breakfast, lunch, dinner)
- Tracking activity
- Tracking weight
- Attending workshops

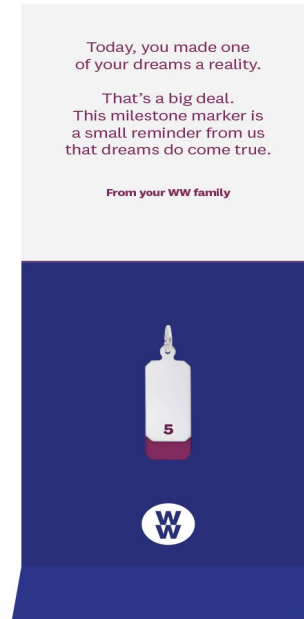
Incentives / Gamify

“I’ve got my keyring with all my little bangles hanging off of it. I love that thing. It might seem stupid but it was just fun to get those rewards along the way, a physical manifestation of your success”

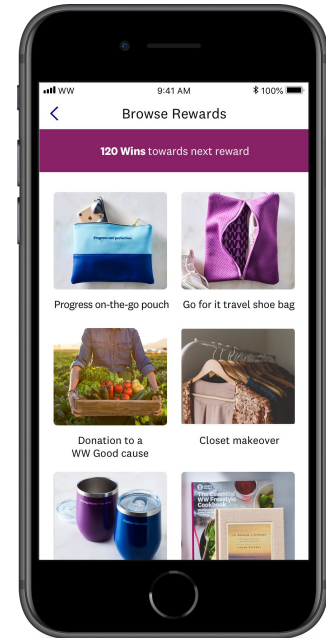
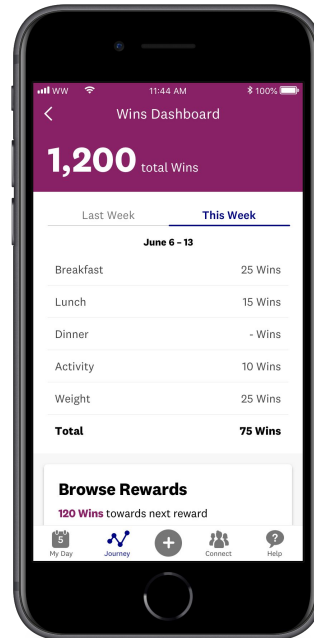
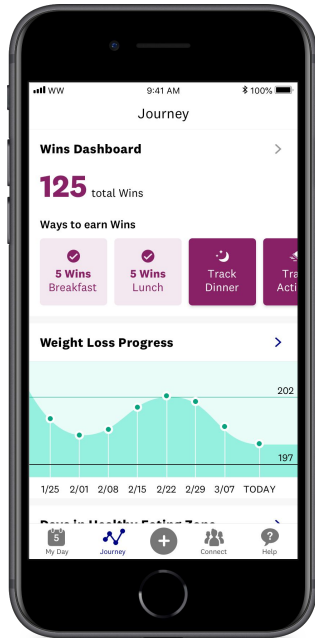
WellnessWins celebrates **outcomes**

Milestones are rewarded for:

- Weight loss: 5, 10, 25, 50, 75, 100, 125, 150, 175 & 200 lbs
- Goal weight



Incentives / Gamify



Incentives / Gamify



6 months premium subscription to Lifeflyte



Headspace 90-day starter membership



Five free day passes at The Gym



Donate your Wellies to someone in need



"Positive Vibes Only" hat



"Go for it" travel shoe bag - blue



"Unstoppable" hat



"Progress" zip pouch



"My story" journal



"WellnessWins" tumbler



Sunglasses case

WellnessWins is motivating

We are holding members accountable while making it fun to earn

The silver lining of this past super difficult week, is that I'm down 2.2 lbs. Not a big loss, but I'll take it! I think #wellnesswins is just what I needed to lift my spirits & motivate me to track, track, & track some more!! 😊

I've tracked EVERYDAY for the past 30 days. That hasn't happened in years!!! I'm very excited

take it! I think #wellnesswins is just what I needed to lift my spirits & motivate me to track, track, & track some more!! 😊

I am SO EXCITED about this! I need a change of pace and the #WellnessWins program is coming at the best time 🙌

 **e.plamann** · Follow
In it to win it

I've tracked EVERYDAY for the past 30 days. That hasn't happened in years!!! I'm very excited for the #wellnesswins incentives to keep me motivated. Hoping to be back within my lifetime range by the end of th... [See More](#)

1 minute ago

My app is updated! It's Workshop day! So excited for WellnessWins! Happy WW made changes in October not December! I needed something to re-ignite my WW journey besides my Why...the timing is perfect!
#app
#wellnesswins
#ranchosandiego

I updated my app and I am SO excited! I love achievements and this is definitely an amazing motivator to track and weigh in! Love love love!
#wellnesswins


 **ldohmen** · Follow


 **skinnyatheart21** · Follow
Please vote Nov 6

I'm a super competitive person and am 100% sure that #wellnesswins are going to be my new obsession. #newappupdate

1 hour ago

10 3

 **lizbuck7**
Totally! Me too!

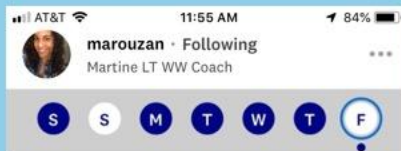
 **welshbirdinidaho**
Hahahaha I was thinking the same thing 😂😂

 **dero316**
Me too! My kind of motivation!!!

 **sdrier1** · Follow
River rat

I'm really excited for #wellnesswins! I feel it will give me that little motivational push that I really need right now! ❤️

Haven't tracked this consistently in months.



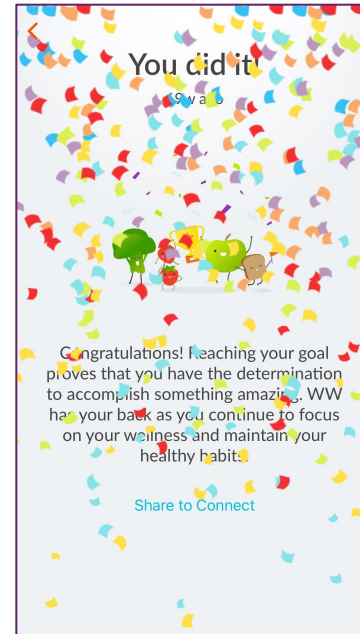
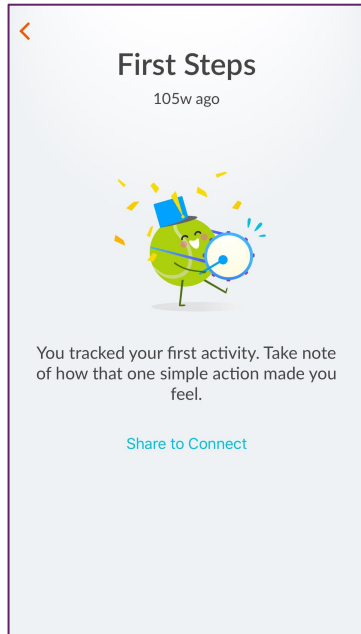
9
Weekly
Remaining



11
Daily
Used



Incentives / Gamify




Recognition helps motivate

Incentives / Gamify

<

Today's Tip

48w ago




Great job reaching your FitPoints goal this week - staying active will give you more energy throughout your day!

Find a workout >

<

On the right track

8h ago



You tracked a full day! Challenge yourself to do it again tomorrow—that's how habits are formed.

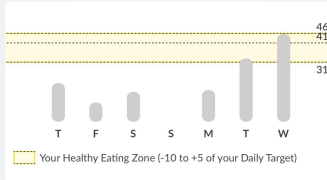
[Share to Connect](#)

<

Your Week:

5/31 - 6/6

10w ago

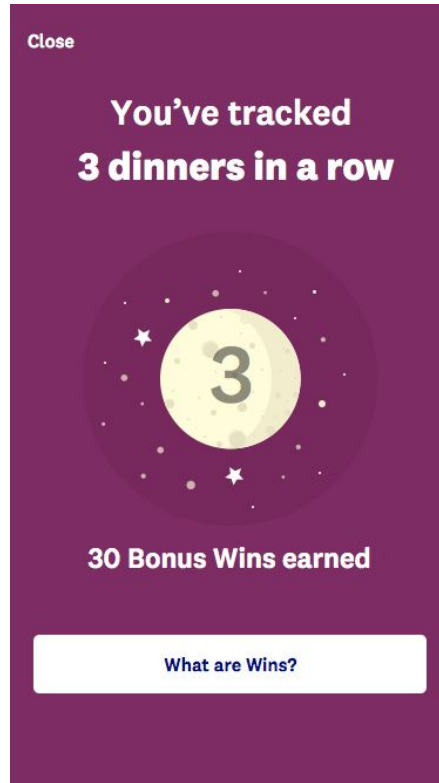


Day	Activity Level
T	~38
F	~35
S	~38
S	~38
M	~42
T	~44
W	46

Congrats on your weight loss! Your healthy habits are paying off.

Recognition helps motivate

Incentives / Gamify



Incentives / Gamify

Your WW membership goes way beyond weight loss

That's why we're now giving you a monthly update on your journey and highlighting **members-only** promotions and events. Thank you for being a WW member!

Your month in review: August

You've earned
2100 WellnessWins
so far - keep it up.

[See all rewards →](#)



Most tracked meal

Breakfast



Weigh-ins

3

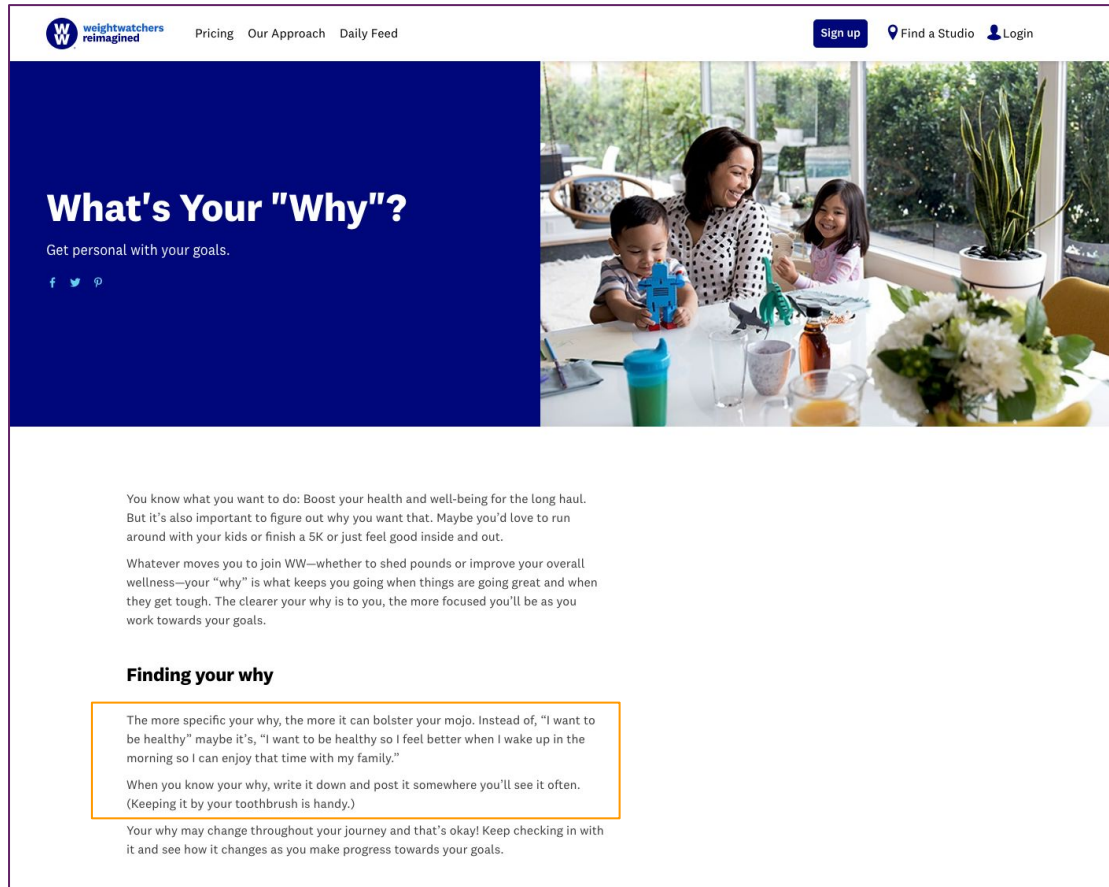


Days of tracked activity

1

Motivation

- Member is doing the work.
- Important for them to remind *themselves* why they are doing this



The screenshot shows a webpage from Weight Watchers. At the top left is the logo 'weightwatchers reimagined'. Navigation links include 'Pricing', 'Our Approach', and 'Daily Feed'. On the top right are buttons for 'Sign up', 'Find a Studio', and 'Login'. The main content area has a dark blue header with the title 'What's Your "Why"?' and the subtext 'Get personal with your goals.' Below the title are social media icons for Facebook, Twitter, and Pinterest. To the right of the text is a photograph of a woman and two children sitting at a table, smiling and playing with toys. The main body of the article contains the following text:

You know what you want to do: Boost your health and well-being for the long haul. But it's also important to figure out why you want that. Maybe you'd love to run around with your kids or finish a 5K or just feel good inside and out.

Whatever moves you to join WW—whether to shed pounds or improve your overall wellness—your “why” is what keeps you going when things are going great and when they get tough. The clearer your why is to you, the more focused you'll be as you work towards your goals.

Finding your why

The more specific your why, the more it can bolster your mojo. Instead of, “I want to be healthy” maybe it's, “I want to be healthy so I feel better when I wake up in the morning so I can enjoy that time with my family.”

When you know your why, write it down and post it somewhere you'll see it often. (Keeping it by your toothbrush is handy.)

Your why may change throughout your journey and that's okay! Keep checking in with it and see how it changes as you make progress towards your goals.

Willpower

“Weight Watchers, for example, coaches dieters to use an array of self-deployed situational and cognitive strategies and, in addition, sponsors in-person meetings, communicates social norms, and provides a phone app to track eating and exercise”

Table 1. How Strategies for Reducing Self-Control Failure Might Be Applied to Increasing Healthy Eating

Strategy	Example
Self-deployed situational strategies	
Commitment devices	Decision maker commits to eat a serving of fruit and vegetables at dinner every night, asks spouse to serve as a referee, and puts money on the line that will be forfeited to spouse in case he or she fails to meet this commitment.
Temptation bundling	Decision maker listens to a favorite music album only when cooking dinner from scratch (rather than eating fast food).
Situation modification	Decision maker stocks up on bags of Halloween candy for trick-or-treaters—but only candy that she does not like.
Behavior therapy	Decision maker works with a therapist, learning to identify triggers that result in junk food binges (e.g., deadlines at work) and also alternatives (e.g., taking a walk) that can meet the same needs (e.g., stress relief).
Self-deployed cognitive strategies	
Goal setting	Decision maker decides: “I will eat a fruit or vegetable with every meal!”
Planning	Decision maker plans: “If it is 8 a.m., then I will look in the refrigerator for some fruit to have with my breakfast.”
Mental contrasting with implementation intentions	Decision maker thinks: “The best outcome of eating healthy is that I will have more energy. The obstacle that stands in the way is that I don’t have time to go shopping. My plan is: ‘If it is Saturday morning, then I will take a nice walk to the grocery store to buy fresh fruit that I’ll then eat.’”
Psychological distancing	Decision maker reframes situation using third-person perspective: “Angela is hungry and has a choice between a bag of potato chips and an apple. Which should she choose?”
Mindfulness	Decision maker introspects: “I notice that I’m craving potato chips. I accept that I have this urge. I may or may not act on it.”
Cognitive therapy	Decision maker works with a therapist, learning to ask, “What thoughts lead me to snack on potato chips in the afternoon? Do I think, ‘I can’t resist junk food. I have no self-control at all!’ And is that a reasonable thought? Or am I exaggerating?”

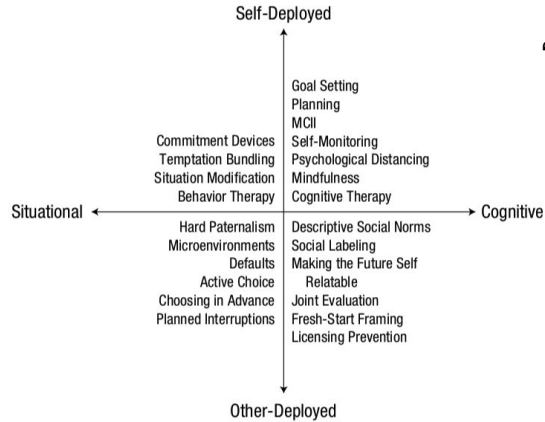
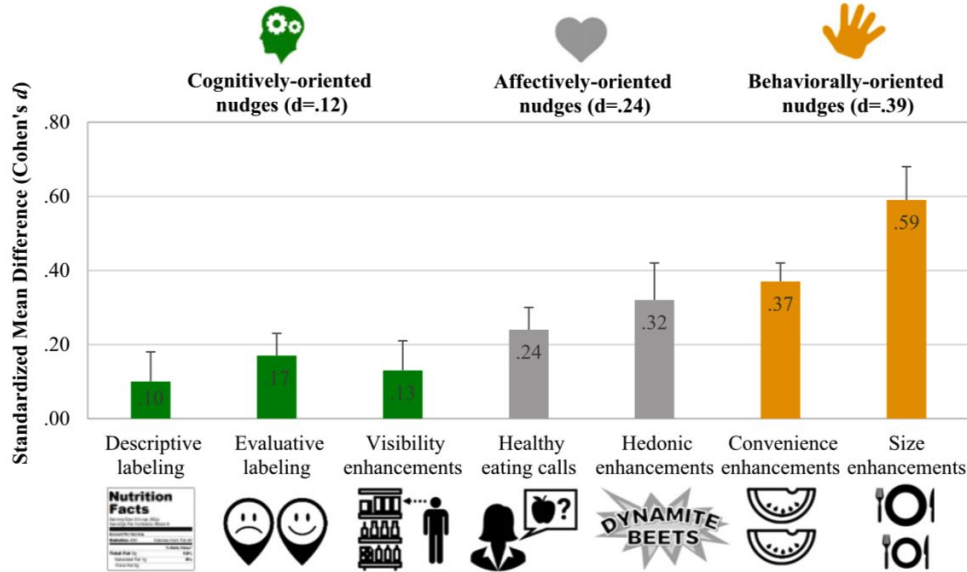


Fig. 2. Illustrative examples of approaches aimed at reducing self-control failures. Approaches are classified as situational versus cognitive and self-deployed versus other-deployed. MCI = mental contrasting/implementation intentions.

Duckworth, Milkman, & Laibson. (2018). Beyond willpower: strategies for reducing failures of self-control. *Psychological Science in the Public Interest*. 19(3) 102–129

Effect Sizes

Figure 3. (Color online) Effect Sizes by Nudge Type



Note. Error bar represents standard error.

Meta-analysis of 90 articles + 96 field experiments (299 effect sizes), average effect of healthy eating nudges of Cohen's $d=0.23$.

= 124 kcal change in a daily intake
Or -7.2%



8 tablespoons sugar / day

Cadario & Chandon. (2019). Which healthy nudges work best? A meta-analysis of field experiments. *Marketing Science*. DOI: 10.1287/mksc.2018.1128

Summary

Highly primed experience

easy	SmartPoints, FitPoints
available	In your pocket, AMZN, neighborhood
supportive	community

Highly saliency

progress
food, fitness
tips

Incentives / Recognition at multiple temporal scales

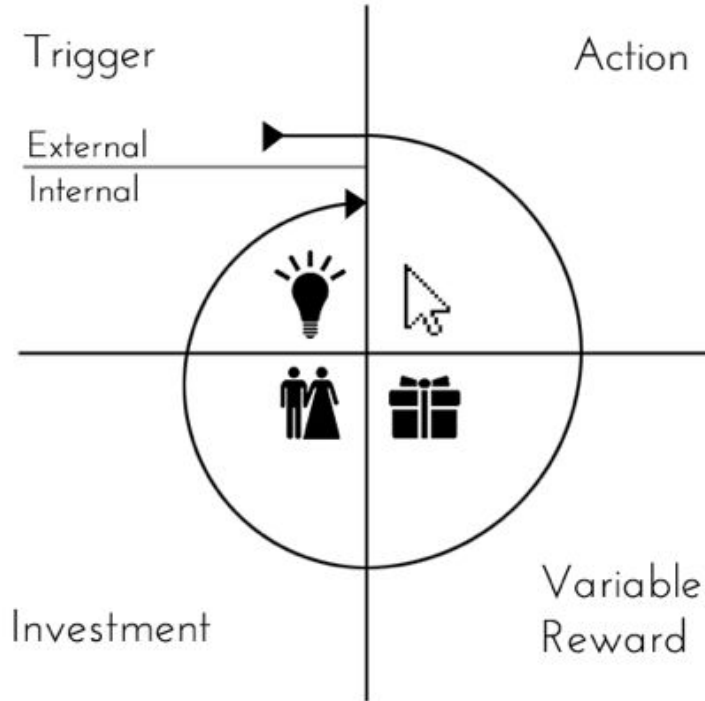
Initial	First track, first barcode scan
Daily	Blue dot
Weekly	Weight check in
Continuous	streaks
Monthly	review
Event	Wins, milestone
Annual	Annual review???

Multiple types of recognition

Non tangible	Badges, kudos
Peers	Connect
Goods in kind	wins

		Initial	Daily	Weekly	Monthly	Milestone	Year
Food	Saliency		MyDay Blue dot	MyDay Blue dot	MyDay Blue dot Newsletter Month in review	badges/tips?	
	Reward & Recognition (R&R)	badges	#bluedotchallenge Badges Streaks	#bluedotchallenge Badges recommenders	#bluedotchallenge Badges Month in review	Wellness Wins badges	
	Defaults			SP budget?			
Fitness	Saliency		MyDay	Myday	Newsletter Month in review		
	R & R	badges	badges	badges	Month in review		
Weight	Saliency			Coaches / Meetings	Month in review		
	R & R	badges	badges	Badges Coaches / Meetings	Month in review	Wellness Wins badges	
	Defaults			Check in day			

The Hook



"A must-read for everyone who cares about driving customer engagement."

—ERIC RIES, author of *The Lean Startup*

HOOKED



How to Build
Habit-Forming Products

NIR EYAL
WITH RYAN HOOVER

Data products at WW

Data products at WW



Growth

Churn model
Return model
LTV models
Single Member View



Program

Recipe recommender
Similar recipes
Auto-tags
Clustering member foods
Composite foods



Social Network: Connect

Personalized feed
Groups search
Who to follow



Infra- structure

APIs
Primrose

A SURVEY OF FOOD RECOMMENDERS

A PREPRINT

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Weight Watchers International
New York, USA
carl.anderson@weightwatchers.com

September 18, 2018

ABSTRACT

Everyone eats. However, people don't always know what to eat. They need a little help and inspiration. Consequently, a number of apps, services, and programs have developed recommenders around food. These cover food, meal, recipe, and restaurant recommendations, which are the most common use cases, but also other areas such as substitute ingredients, menus, and diets. The latter is especially important in the area of health and wellness where users have more specific dietary needs and goals.

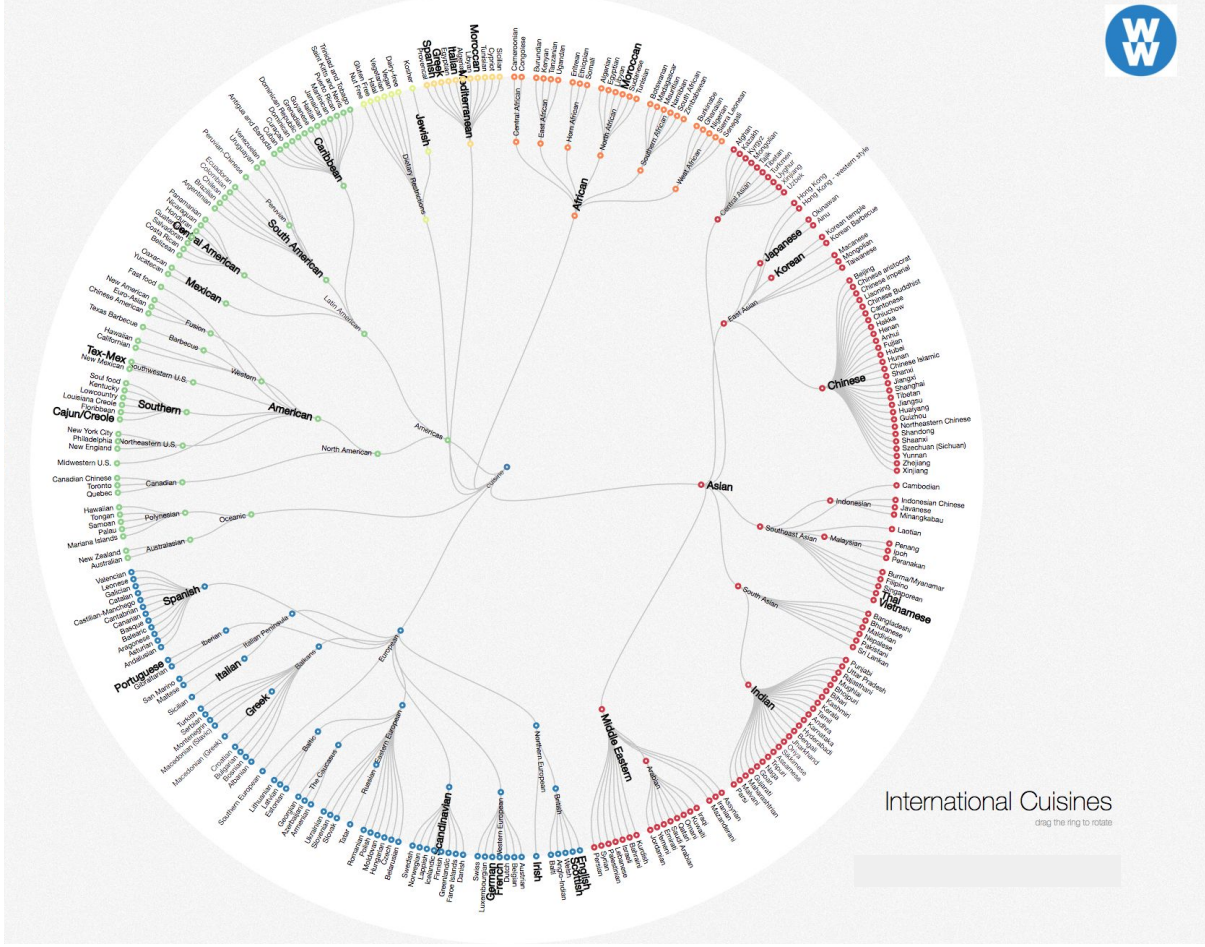
In this survey, we review the food recommender literature. We cover the types of systems in terms of their goals and what they are recommending, the datasets and signals that they use to train models, the technical approaches and model types used, as well as some of the system constraints.

Keywords: Personalization · Food recommendation · Recommendation systems · Collaborative filtering · Content-based recommenders · Expert systems

See also Trattner, C., and Elswailer, D. (2017.) Food Recommender Systems: Important Contributions, Challenges and Future Research Directions. <https://arxiv.org/abs/1711.02760>

Table 1: High-level summary table that highlights the breadth of food recommender space, covering what is being recommended to whom, how, and why. * represents more speculative examples.

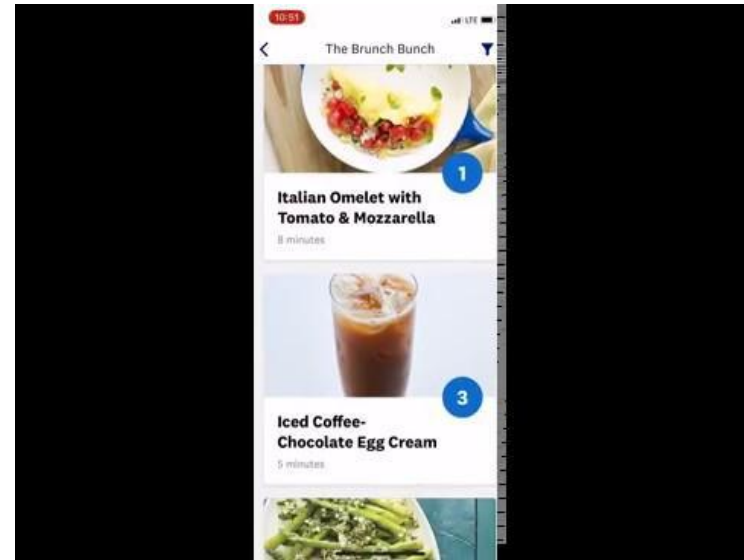
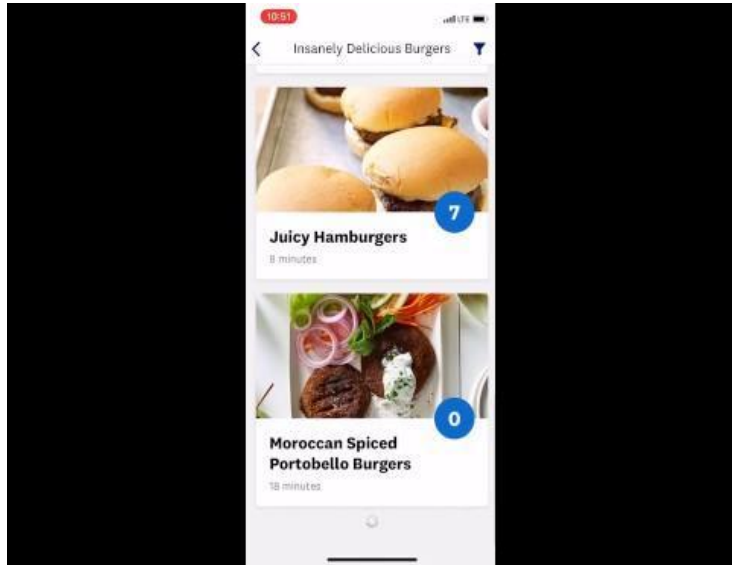
Dimension	Examples
Who are the users?	<p>Hungry people: you might like to order this meal</p> <p>Cooking enthusiasts: you might like to make this recipe</p> <p>Health-conscious: you'll love this healthy, nutritious lunch</p> <p>Dieters: this is a low-calorie but filling and healthy meal</p> <p>Patients: doctors suggest that you follow this diet</p>
What is being recommended?	<p>Ingredient: you can substitute butter with sour cream for reduced fat and calories</p> <p>Food: we think you'll like these summer rolls</p> <p>Meal: we think you'll like this chicken breast plate with rice and broccoli</p> <p>Recipe: try this pecan pie recipe</p> <p>Recipe collection: here is a set of salad recipes you'll love</p> <p>Restaurant: you have to try Danny's Pizza</p> <p>Cuisine*: as you like Thai, you might like Indonesian food too</p> <p>Diet / menu / meal plan: this is a low-sodium diet that ought to work for you</p>
When is it being recommended?	<p>Realtime: where should I eat now; what's near me?</p> <p>Batch: here is your weekly email of recipes, just for you</p>
Why is it being recommended?	<p>Taste: here is something you might like to eat / make / order</p> <p>Health & wellness: to help people become or remain healthy, to help people lose weight, and to help patients recover</p>



International Cuisines
drag the ring to rotate



Food is at the core of our product



Recipe Recommendations

Similar Recipes

Italian Spinach and Tortellini Soup

Total Time: 2:25 Prep: 0:10 Cook: 0:15 Serves: 6 Difficulty: Easy

5

Print Favorite Edit

Serving Size: 1 serving(s) Meal Time: Dinner Date: Today

Track

Ingredients

- olive oil 1
- 2 tsp
- uncooked tortellini 2
- 1 medium, chopped
- fat free reduced sodium vegetable broth 3
- 43 1/2 fl oz
- canned diced tomatoes 4

Recipes you might like

- 1 Italian Chicken Soup with Vegetables
- 2 Slow Cooker Winter Vegetable and Farro...
- 3 Chicken, Broccoli & Tortellini Soup
- 4 Instant pot minestrone with pesto

Dinner Recommendations

Because you tracked **Chicken-Fried Steak**

- 1 Chicken Fried Rice (EASY)
- 2 Southern-Style Oven-Fried Chicken (MODERATE)
- 3 Vegetable Fried Rice (EASY)
- 4 Stir-Fried Chili Mango Chicken with Peppers (MODERATE)
- 5 Stir-Fried Chili Mango Chicken with Peppers (EASY)

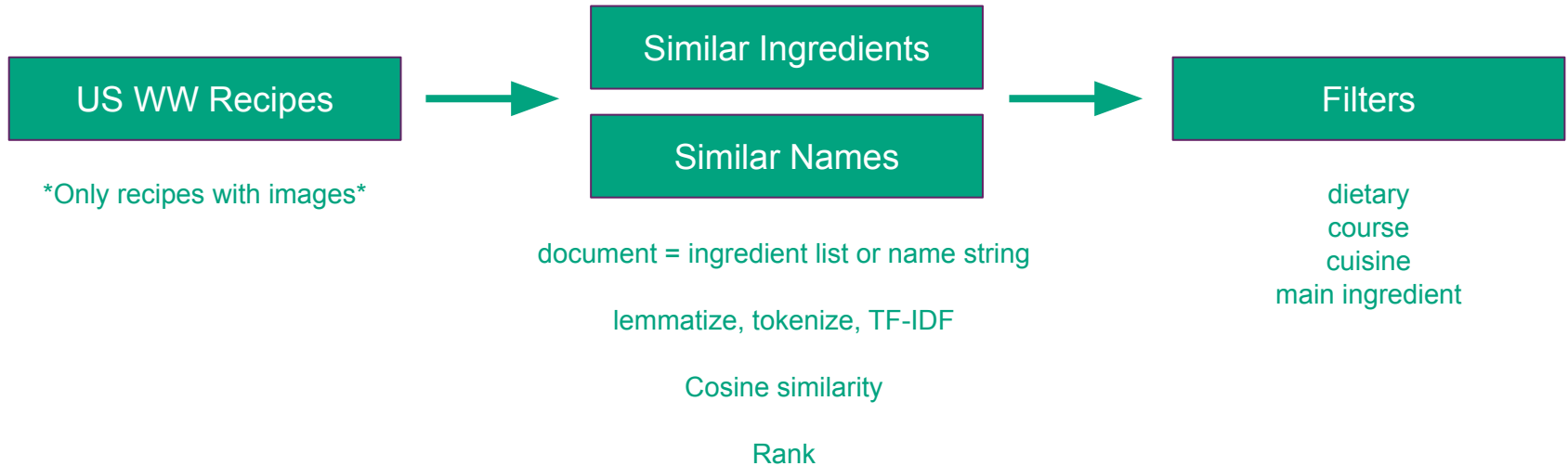
Because you tracked **Grilled Salmon with Mustard-Herb Crust**

- 1 Grilled Salmon with Caper Chimichurri (EASY)
- 2 Honey-Mustard Roasted Salmon (EASY)
- 3 Lemon-Herb Roasted Salmon (EASY)
- 4 Salmon Cakes with Dijon-Herb Sauce (EASY)
- 5 Grilled Tuna with Mustard-Dill Sauce (MODERATE)

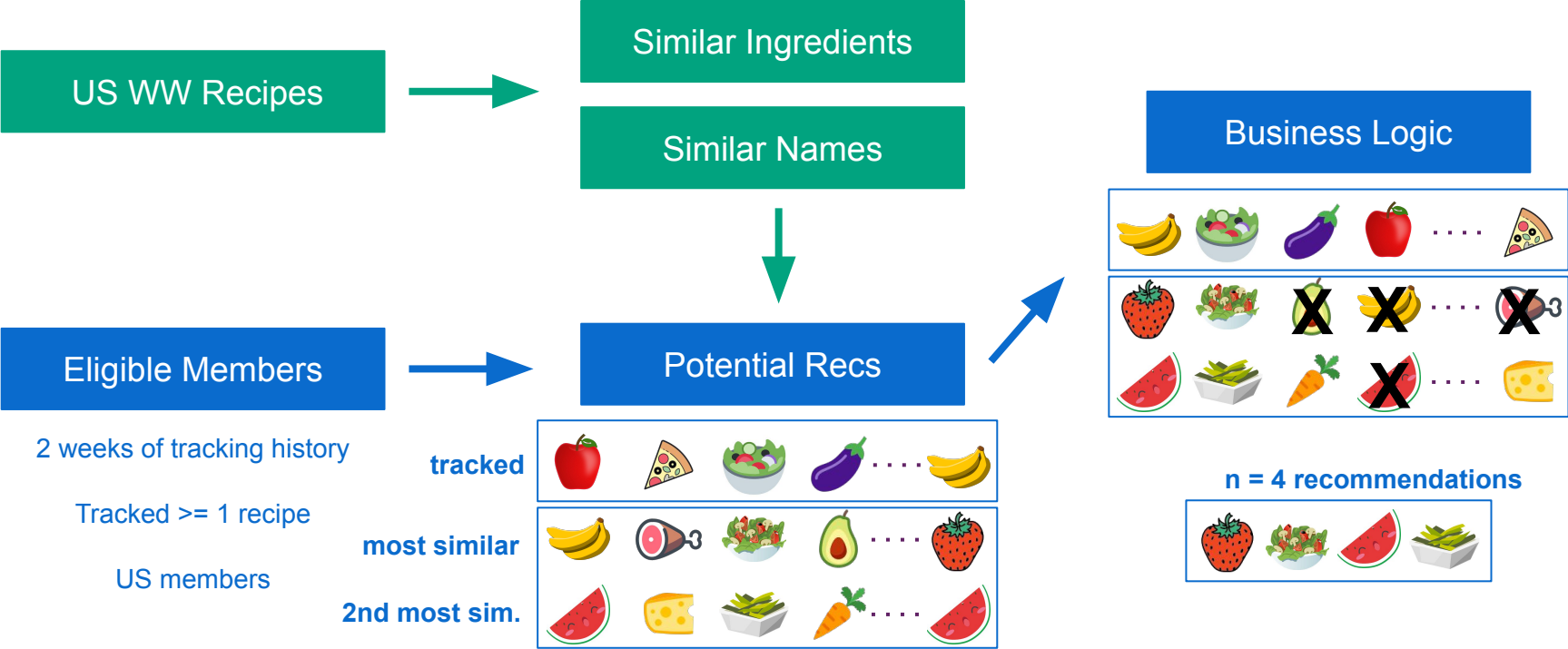
note: push tokenization and handling of ngrams down to tokenize in concrete classes

```
self.tfidf = TfidfVectorizer(tokenizer=self.tokenize)
self.term_document_matrix = self.tfidf.fit_transform(self.docs)
def cosine_similarity_matrix(self):
    return cosine_similarity(self.term_document_matrix)
```

Similar Recipes Flow



Dinner Recommendations Flow

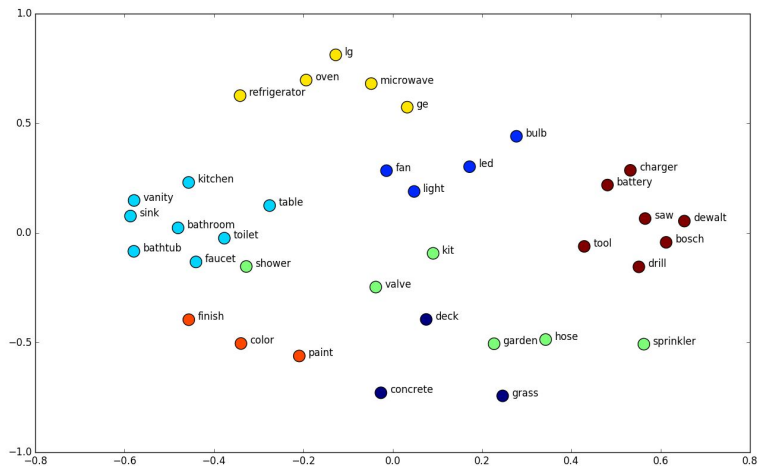


Food Embeddings



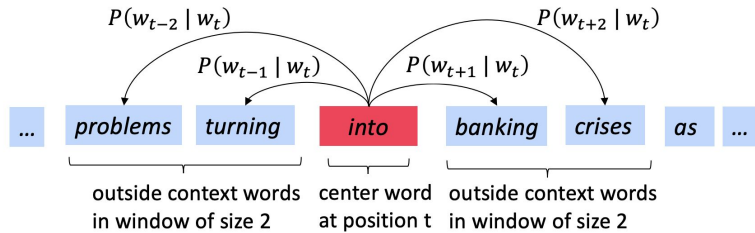
- **Motivation:** want to learn a space of foods where similar foods are located near each other
- Applications
 - Recommend low point substitute foods
 - Input into recipe recommender
 - Classify new foods and users
- How to do this? **Word embeddings!**

Word Embedding Overview

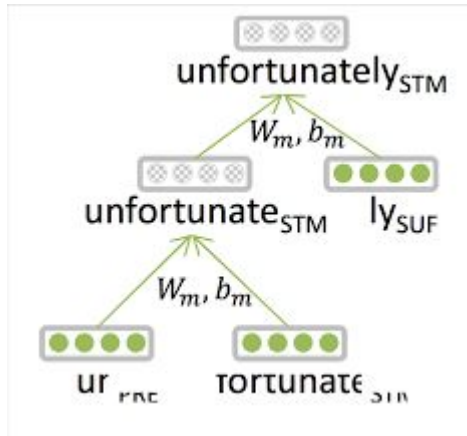


- Dense real-valued vectors representing word meaning
- **Idea:** words with similar meanings are grouped together in the embedding space
- Many forms of meaning are conflated since there is only one representation per word

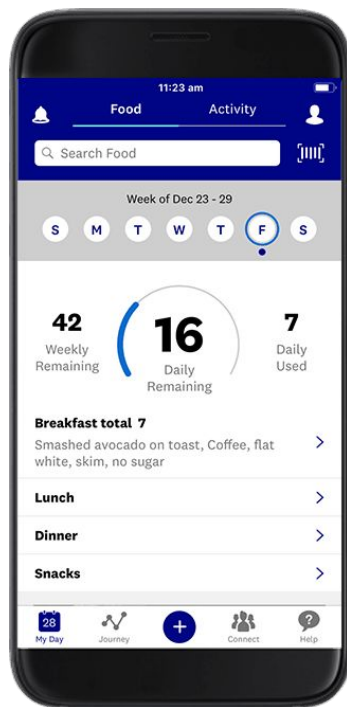
FastText Behind the Scenes



- Learns embeddings using either Skip-gram or CBOW algorithms
- But learns representations for sub-word units rather than entire words
- Representations for whole words are composed from subword representations

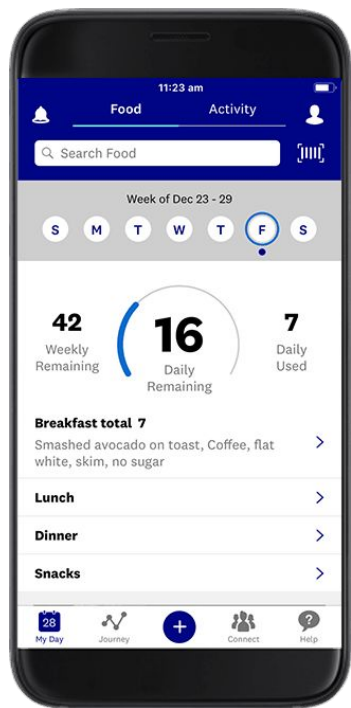


Preliminary Attempts



- **Attempt 1 (using food log data) [1]:**
 - Split food names into tokens
 - Each food name = 1 document
 - Average token embeddings for food name
 - Append calorie-normalized nutritional info
 - Did not work well, but might work with better preprocessing
- **Attempt 2 (using recipe data) [2]:**
 - Context = recipe ingredients
 - Each recipe = 1 document
 - Did not work well, recipe data too small

Final Attempt



- Context = ordered food entries, grouped by user id and time of day (meal type) over one week
- Preprocessed data same way as in [2]
- Each “word” in a document is a whole food name
- Best result from using subword unit modeling
- Other ideas: filtering for power users

(UUID=1234, breakfast, week1) = [Monday breakfast, Tuesday breakfast, Wednesday breakfast,...]

= [coffee, toast, jam, apple, coffee, orange_juice, tea, cereal, 2%_milk, banana,...]

Will learn associations among items:

within meal: cereal↔2% milk, cereal↔whole milk

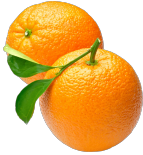
among meals: apple↔banana, coffee↔tea

Post-processing for Substitute Extraction

Query:



Results:



- One of the main goals of the project was to extract substitute food items
- Food data contains category information
- Simply eliminate results from NN list that are not in the same category

Personalizing Social Network

Connect

3:29 📶 🔋

< **bretramming** ⋮

 **bretramming** · Follow ⋮



[#wednesdaymotivation](#)

Down 54.6 lbs!!
Never going back to that daddy again!
If you need to re... [See More](#)


2 days ago


 537  64

 **rockyroad99**
Y u so cute

3:28 📶 🔋

< **bethawny** ⋮



 **bethawny** · Follow ⋮
Beth [#wwconnectcrew: groups;in my...](#)




[#throwbackthursday](#) Italy edition 🇮🇹

I was 25 years younger and over 100 pounds heavier back in 1994 when I visited Italy. I remember how hard it was to get... [See More](#)

1 day ago

 926  70

 **auntmarci**
Thanks so much for always sharing your

3:28 📶 🔋

< Search **bethawny** ⋮

 **bethawny** · Follow ⋮
Beth [#wwconnectcrew: groups;in my...](#)



[#facetofacefriday](#) Italy edition

And look I have a neck, too!!

25 years ago i was 100 pounds hea... [See More](#)

8 hours ago

 373  22

 **sabinec58**
Congratulations 🎉



Seeking positivity



Getting help



Sharing goals



Encouraging others



Making friends



Building a brand

1 of 6

Seeking positivity

I want to feel good and see inspirational and useful posts.



2 of 6

Getting help

I post when I have questions or need encouragement.



3 of 6

Sharing goals

**I post to show what I did
or am going to do.**



4 of 6

Encouraging others

**I give back the support I
received to those who
need it.**



5 of 6

Making friends

**I build and invest in
meaningful
relationships.**



6 of 6

Building a brand

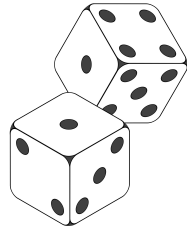
**I create content to grow
a large following.**



“Hidden” agendas may change throughout the day or over the course of a member’s journey



Personalized Feed



Your
personalized
feed of
recommended
posts



Collaborative
filter



Content-
based



Videos



Before / After



Popular

Personalized Feed



The Multi-Armed Bandit Problem

- We have d arms. For example, arms are ads that we display to users each time they connect to a web page.
- Each time a user connects to this web page, that makes a round.
- At each round n , we choose one ad to display to the user.
- At each round n , ad i gives reward $r_i(n) \in \{0, 1\}$: $r_i(n) = 1$ if the user clicked on the ad i , 0 if the user didn't.
- Our goal is to maximize the total reward we get over many rounds.

Thompson Sampling Algorithm

Step 1. At each round n , we consider two numbers for each ad i :

- $N_i^1(n)$ - the number of times the ad i got reward 1 up to round n ,
- $N_i^0(n)$ - the number of times the ad i got reward 0 up to round n .

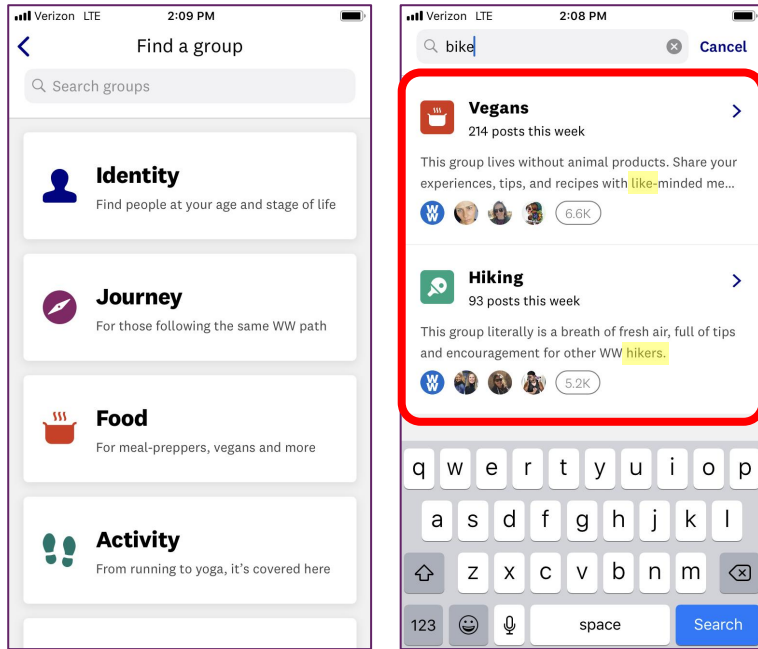
Step 2. For each ad i , we take a random draw from the distribution below:

$$\theta_i(n) = \beta(N_i^1(n) + 1, N_i^0(n) + 1)$$

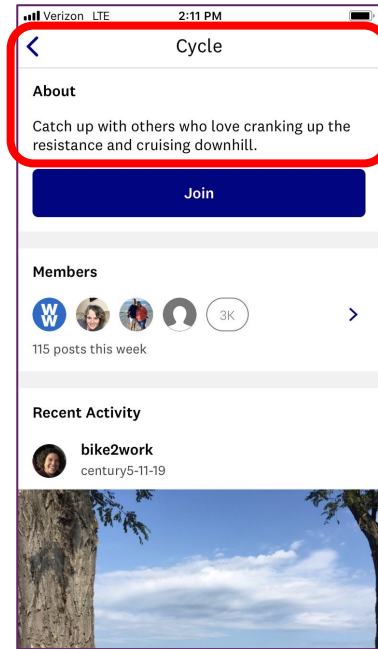
Step 3. We select the ad that has the highest $\theta_i(n)$.

Group Search

Example: I love biking. Is there a group for this?



Issue: search only uses title and description, not content







Solution: we've provided top 100 terms + top 100 hashtags per group

Cycle	Camping	Brides
rider	campground	bride
cyclist	tent	bridal
cycling	camping	alteration
ally	camper	bridesmaid
century	trailer	venue
biking	teardrop	seamstress
output	campfire	engagement
cadence	camped	ceremony





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Who To Follow





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--	--	--	---

School alumni you may know < >

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---	---	--	--

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 <p>john pieon 🐶 🍌 @60secondreelit</p> <p>believer husband design technologist @prlxteam #DynamoBIM Clown just trying to be the person my dog thinks i am views are my own *not actual gameplay</p> <p>Follow</p>
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 <p>Vicki Boykis @vboykis</p> <p>Born: Jewish in Russia. Raised: Guilty in America. Days: Data + Python. Nights: 🍷 & 🍷 Tech newsletter: vicki.substack.com Bot : @sovietartbot</p> <p>Follow</p>

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arXiv.org > cs > arXiv:1507.08439

Search
Help | A

Computer Science > Information Retrieval

Metadata Embeddings for User and Item Cold-start Recommendations

Maciej Kula ([this http URL](http://Lyst.com))

(Submitted on 30 Jul 2015)

I present a hybrid matrix factorisation model representing users and items as linear combinations of their content features' latent factors. The model outperforms both collaborative and content-based models in cold-start or sparse interaction data scenarios (using both user and item metadata), and performs at least as well as a pure collaborative matrix factorisation model where interaction data is abundant. Additionally, feature embeddings produced by the model encode semantic information in a way reminiscent of word embedding approaches, making them useful for a range of related tasks such as tag recommendations.

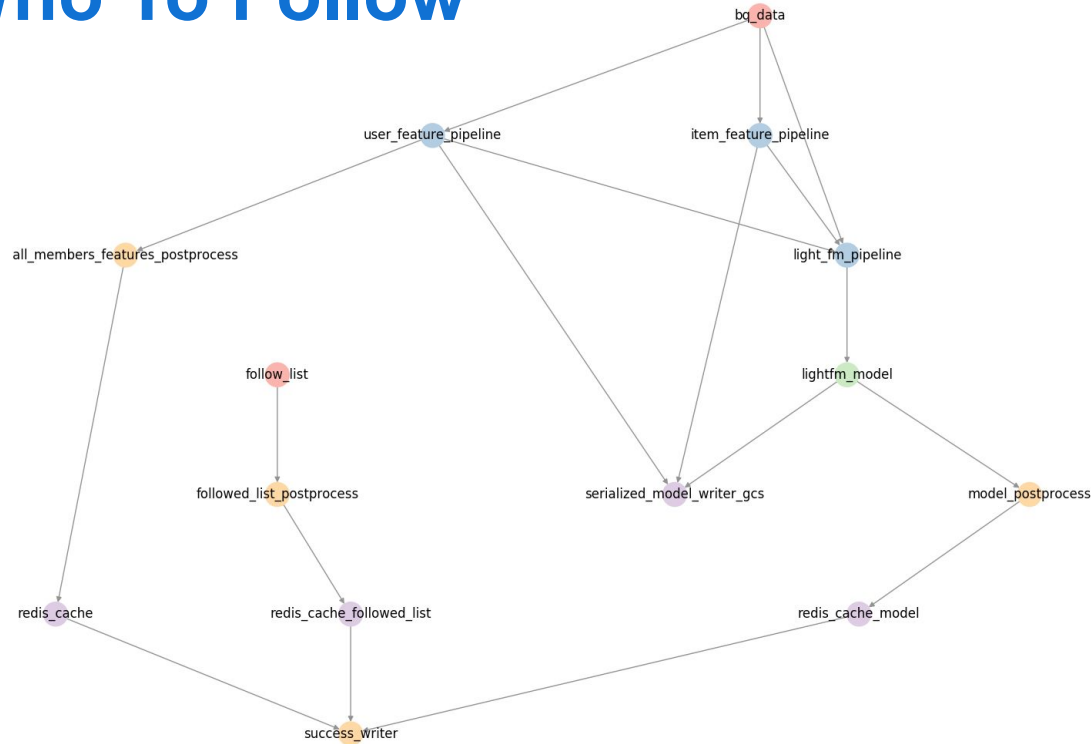
Subjects: Information Retrieval (cs.IR)

ACM classes: H.3.3

Cite as: arXiv:1507.08439 [cs.IR]

(or arXiv:1507.08439v1 [cs.IR] for this version)

Who To Follow

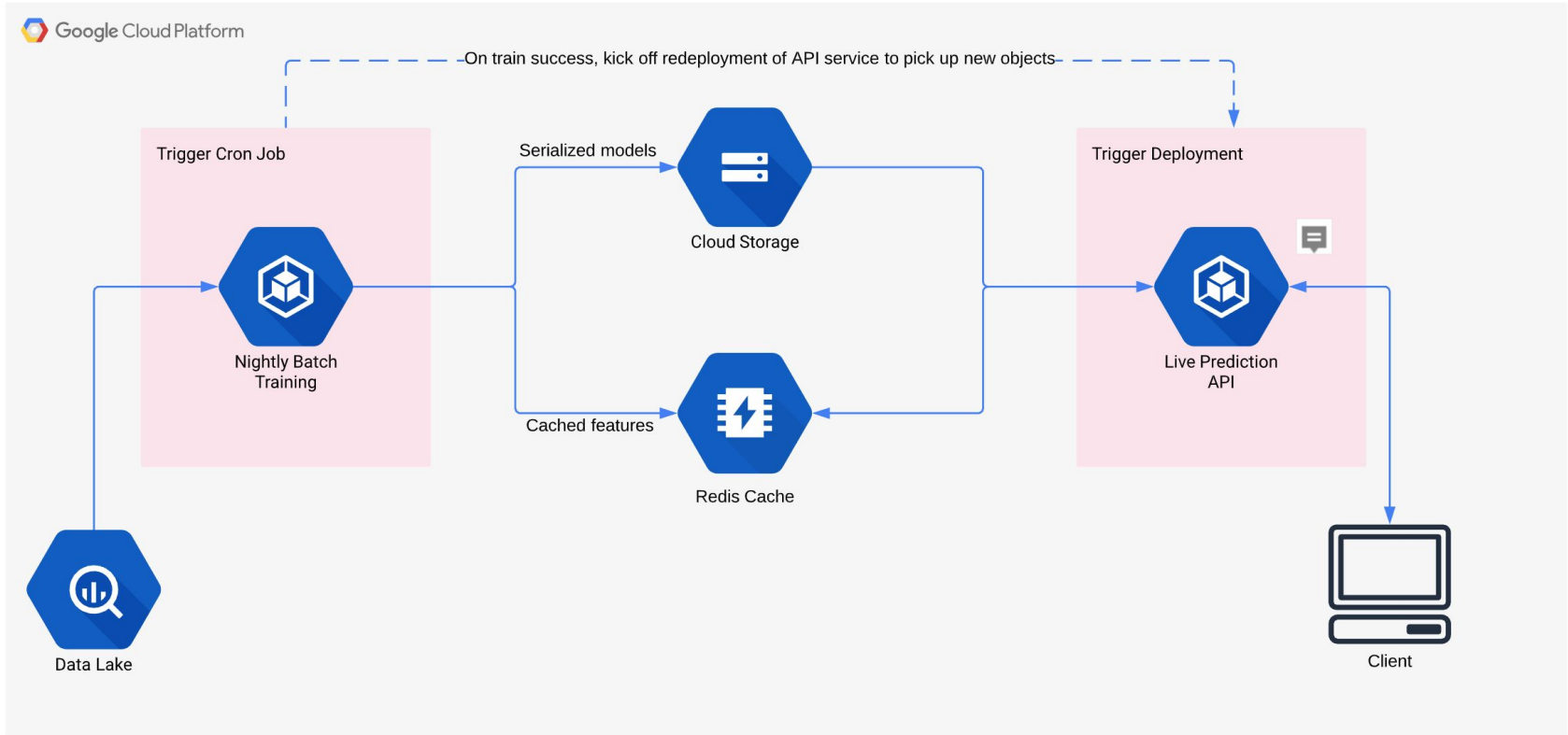


Features:

- Demographics: age, gender...
- Location
- Membership: type...
- Goal / Weight
- Tags, interactions
- Groups

...

Who To Follow



Primrose

Taking Stock of our own challenges

What would make a good recommender system **at WW?**

Slow serialization



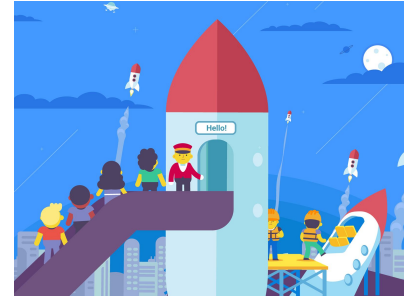
but our medium data
can be kept in RAM...

No live features



but we know Docker, k8s...

Easy onboarding



mono repo with config as code...

Primrose has features to address each design consideration



Primrose: (*Production In-Memory Solution*) framework for solving WW's most common use cases, caching batched predictions with machine-learning engineering baked-in.

Data science

Python **in-memory DAG** runner, with **no serialization** between nodes of the DAG.

Infrastructure

DAG is defined as **configuration-as-code** approach -- one container for all models

People

Abstract ML and data manipulation operations, data scientists can easily **extend the framework**

Primrose: a framework for simple,
quick modeling deployments

and we open sourced it....

Python Software Foundation [US] | pypi.org/project/primrose/

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primrose 1.0.6

pip install primrose

Latest version

Last released: Sep 11, 2019

Primrose: a framework for simple, quick modeling deployments

Navigation

- Project description
- Release history
- Download files

Project links

- Homepage
- Source
- Documentation

Statistics

GitHub statistics:

- Stars: 9
- Forks: 0
- Open issues/PRs: 3

View statistics for this project via [Libraries.io](#), or by using [Google BigQuery](#)

Meta

Project description

Overview

build passing python 3.6 | 3.7 pypi package 1.0.6 license Apache 2.0 docs up

Primrose at a glance

Primrose is a simple Python framework for executing in-memory workflows defined by directed acyclic graphs (DAGs) via configuration files. Data in primrose flows from one node to another while avoiding serialization, except for when explicitly specified by the user. Primrose nodes are designed for simple batch-based machine learning workflows, which have datasets small enough to fit into a single machine's memory.

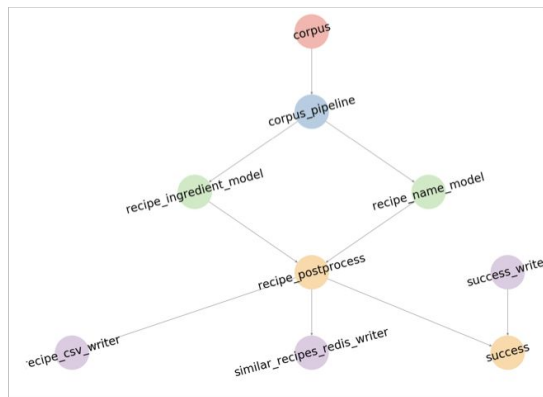
Table of Contents

We suggest reading the documentation in the following order:

- Overview and motivation for primrose—this file.
- Getting Started: run your first primrose jobs.
- DAG Configurations: primrose adopts a configuration-as-code paradigm. This section introduces primrose configuration files.
- Metadata: this covers more advanced options of the configuration files.
- Command Line Interface (CLI): run commands using the CLI.
- Developer Notes: how to create your own new Node classes.
- DataObject: a deep dive into DataObject, the core data handling and book-keeping object.

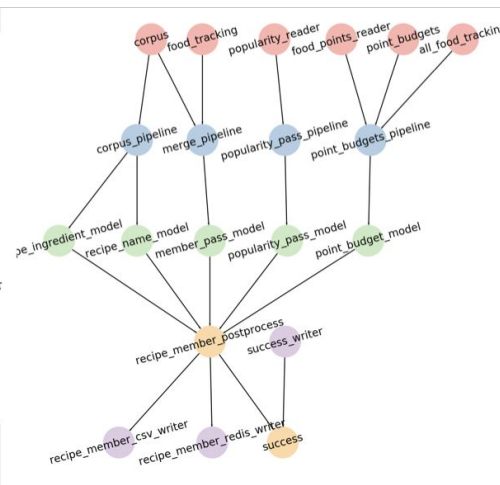
Primrose jobs are executed as Directed Acyclic Graphs (DAG)s in python

Similar recipe DAG example



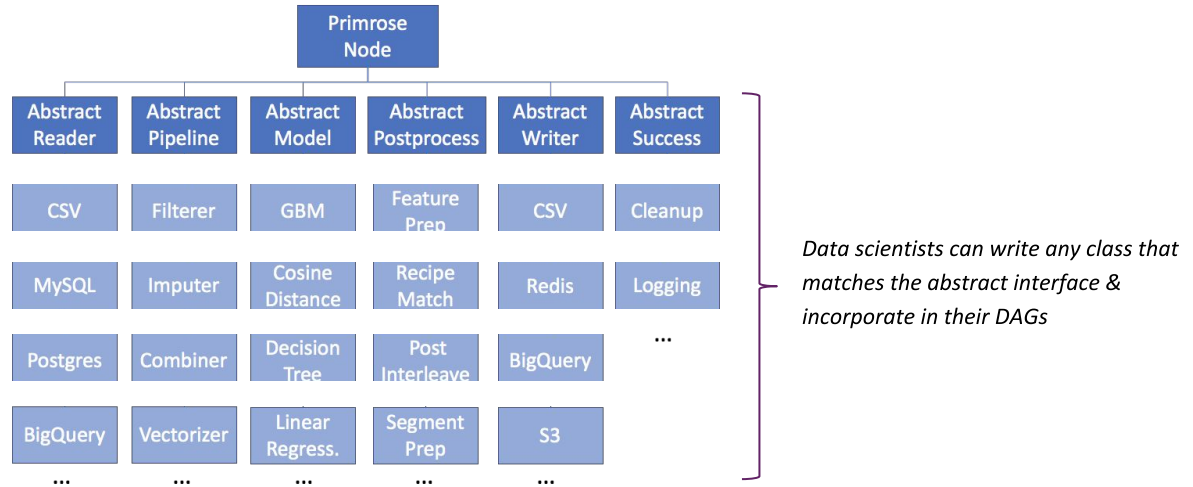
Flexibility: any number of operations allowed in a single DAG, across any python library

Recipe Recommendations



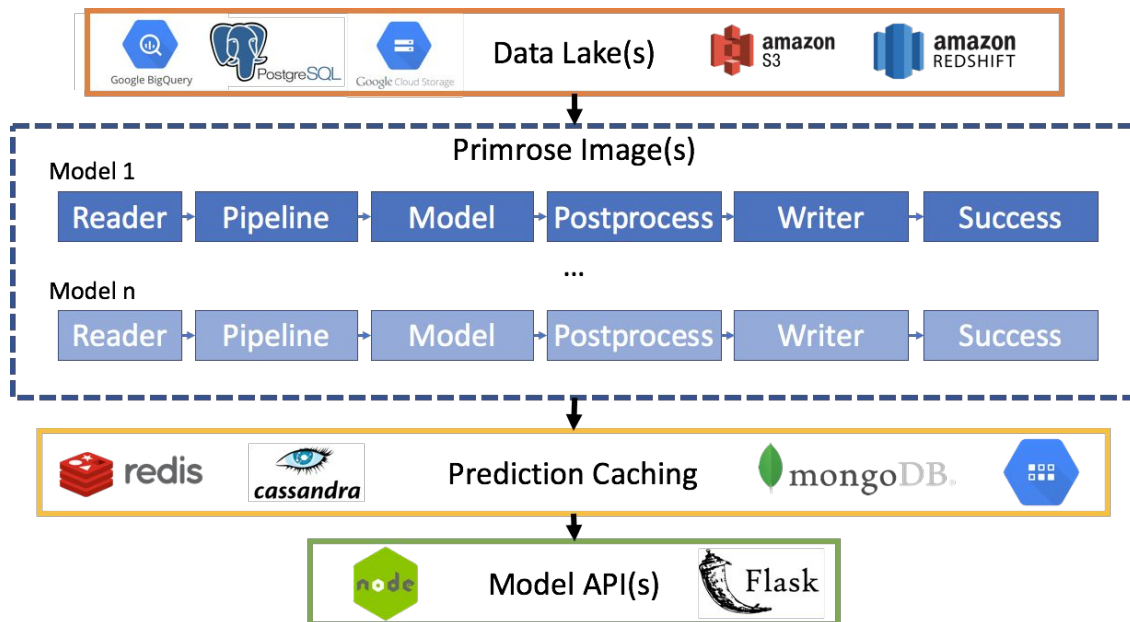
Data and functions are passed between nodes in an object that understands how to extract the correct data for each node

DAGs are composed of implementation agnostic, extensible nodes for data science



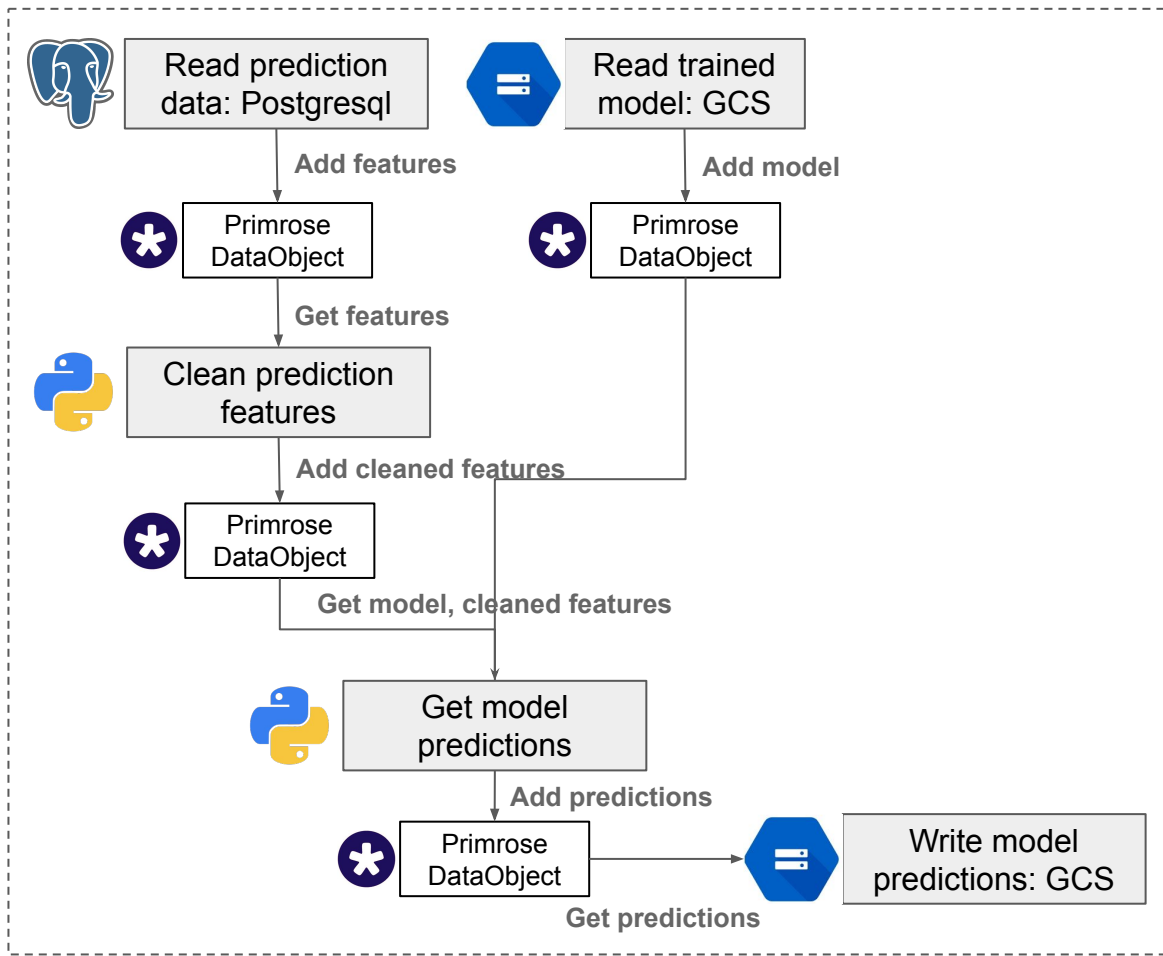
Data scientists can write individual nodes using *any Python framework* or library they choose

Primrose is run like an ETL pipeline in a single docker container for each configuration





Single Primrose image

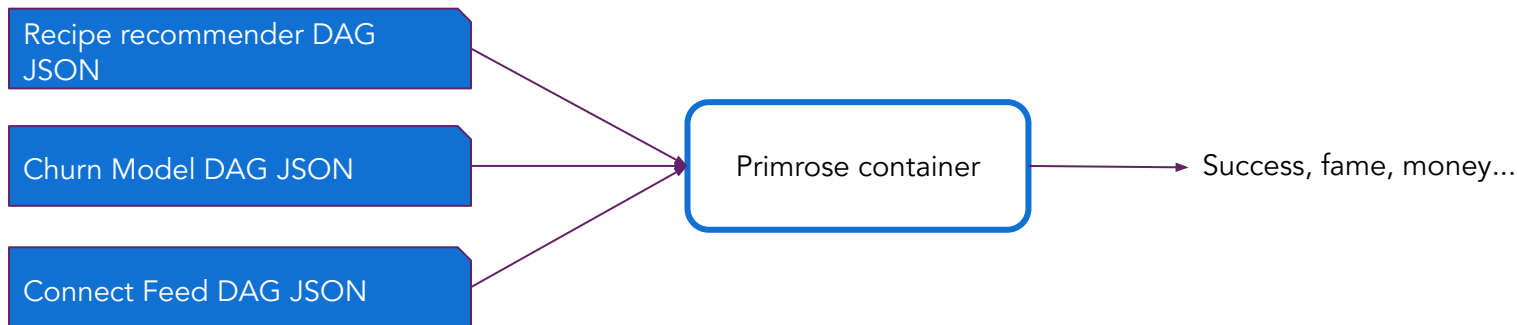


For simpler deployments: Primrose uses a “configuration as code” approach

Object configuration and DAG structure are build in a configuration JSON

Primrose validates the configuration and instantiates the correct classes at runtime

Different outputs and results for each DAG



Primrose config snippet: cluster with KMeans

```
"kmeans_cluster_model":{  
  "class": "SklearnClusterModel",  
  "mode": "train",  
  "features": ["x1","x2"],  
  "model": {  
    "class": "cluster.KMeans",  
    "args": {"n_clusters": 6, "random_state": 42}  
  },  
  "destinations": ["write_data", "write_model"]  
}
```

Primrose config snippet: use DBSCAN instead

```
"dbscan_cluster_model":{  
  "class": "SklearnClusterModel",  
  "mode": "train",  
  "features": ["x1","x2"],  
  "model": {  
    "class": "cluster.DBSCAN",  
    "args": {"min_samples": 3}  
  },  
  "destinations": ["write_data", "write_model"]  
}
```

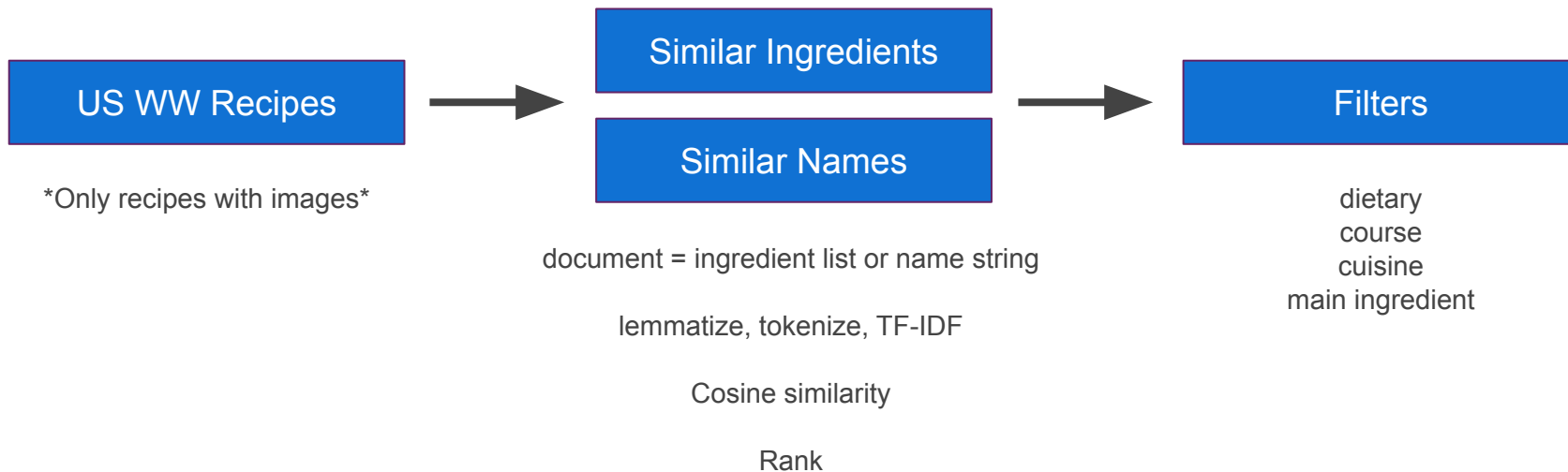
Primrose job in cloud



Primrose container

Same container & build!

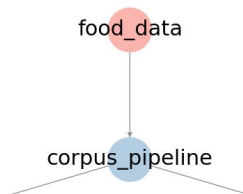
Similar Recipes Flow



Productionalize in Primrose DAG

Google BigQuery Data lake Reader

NLTK + Custom Lemmatization



```
"food_data": {  
  "class": "BQSqlReader",  
  "query_json": [  
    {  
      "query": "sql/recipe_recommender/recipe_data_us.sql",  
      "parameters": {"market_id": "US"...}  
    }  
  ],  
  "bucket_name": "user-model-storage",  
  "ds_dataset": "ds_wwi_views",  
  "project": "wwi-data-playground-3",  
  "gcs_project": "wwi-data-playground-3",  
  "debug": true,  
  "read_cache": true,  
  "write_cache": true,  
  "destinations": [  
    "corpus_pipeline"  
  ]  
}
```

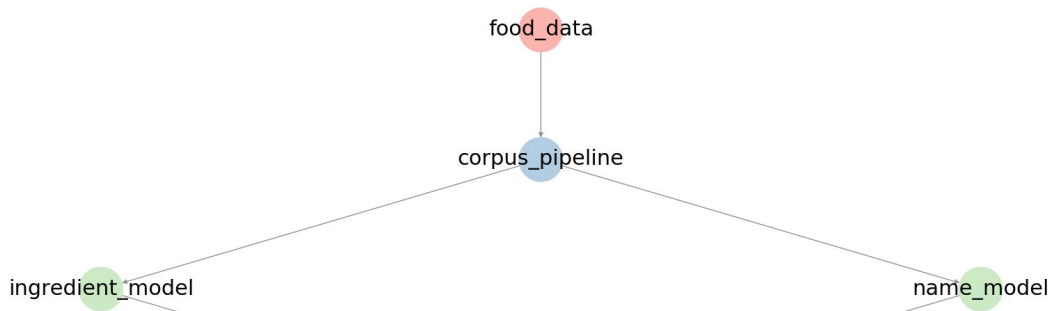
```
"corpus_pipeline": {  
  "class": "SimilarRecipesPipeline",  
  "nonfood_image_exclude_list": "data/non_food_image_exclude_list.txt",  
  "filter_out_non_image": true,  
  "remove_dupe_ingredients": true,  
  "filter_in_dinner": false,  
  "is_training": true,  
  "popularity_scaling_min": 0.4,  
  "popularity_scaling_max": 0.6,  
  "destinations": [  
    "ingredient_model",  
    "name_model"  
  ]  
}
```

Productionalize in Primrose DAG

Google BigQuery Data lake Reader

NLTK + Custom Lemmatization

Sklearn TF-IDF + cosine similarity



```
"ingredient_model": {  
  "class": "RecipeIngredientSearchEngine",  
  "mode": "predict",  
  "id_key": "recipeID",  
  "doc_key": "ingredient_string",  
  "destinations": [  
    "recipe_postprocess"  
  ]  
},
```

```
"name_model": {  
  "class": "RecipeNameSearchEngine",  
  "mode": "predict",  
  "id_key": "recipeID",  
  "doc_key": "displayName",  
  "destinations": [  
    "recipe_postprocess"  
  ]  
}
```

```
"corpus_pipeline": {  
  "class": "SimilarRecipesPipeline",  
  "nonfood_image_exclude_list": "data/non_food_image_exclude_list.txt",  
  "filter_out_non_image": true,  
  "remove_dupe_ingredients": true,  
  "filter_in_dinner": false,  
  "is_training": true,  
  "popularity_scaling_min": 0.4,  
  "popularity_scaling_max": 0.6,  
  "destinations": [  
    "ingredient_model",  
    "name_model"  
  ]  
}
```

Productionalize in Primrose DAG

Google BigQuery Data lake Reader

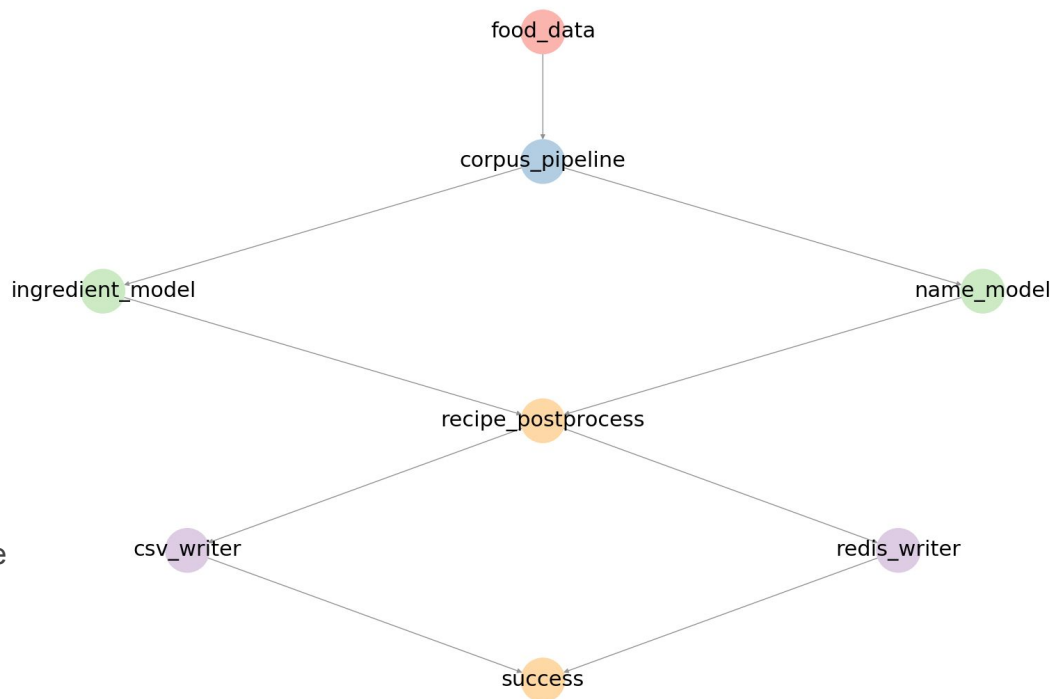
NLTK + Custom Lemmatization

Sklearn TF-IDF + cosine similarity

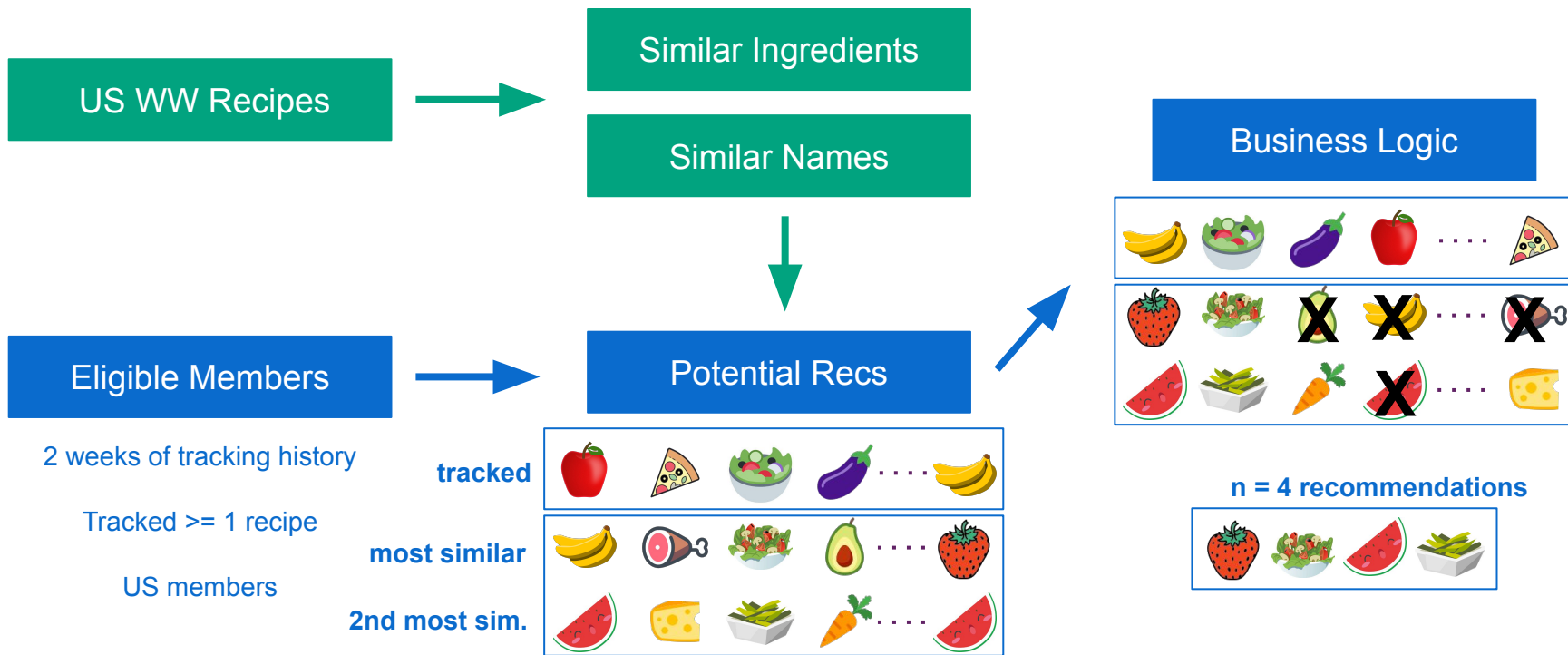
Business Logic (filters)

Write to GCS Bucket and Google MemoryStore

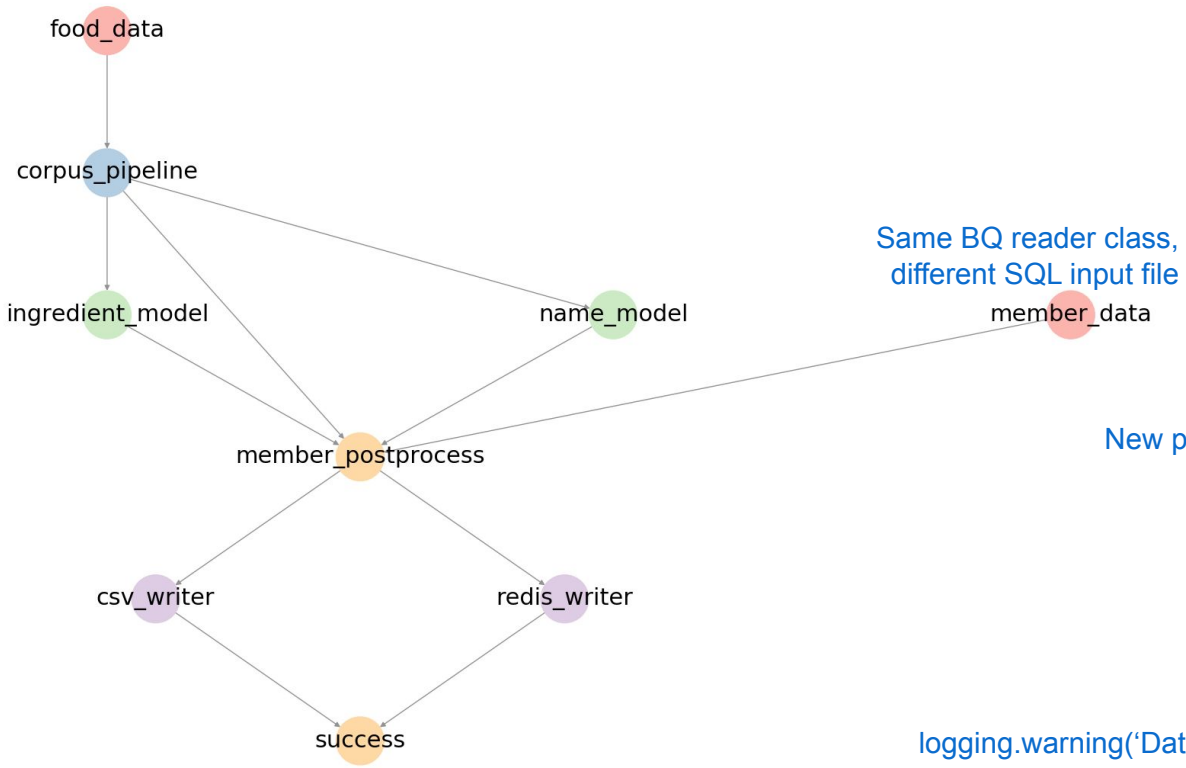
Success!
logging.info('Your newbie DS has written production quality code.')



Dinner Recommendations Flow



Productionalizing is easier the second time



Same BQ reader class,
different SQL input file

```
"class": "BQSqlReader",  
"query_json": [  
  {  
    "query": "sql/recipe_recommender/member_food_tracking_us.sql",  
    "parameters": {"market_id": "US"...}  
  }  
],  
"bucket_name": "user-model-storage",  
"ds_dataset": "ds_wwi_views",  
"project": "wwi-data-playground-3",  
"gcs_project": "wwi-data-playground-3",  
"debug": true,  
"read_cache": true,  
"write_cache": true,  
"destinations": [  
  "member_postprocess"  
]
```

New postprocess class to sort, filter and interleave potential
recommendations

```
"member_postprocess": {  
  "class": "RecipeMemberPostprocess",  
  "corpus_data_kau": "corpus_pipeline"  
},  
"destinations": [  
  "csv_writer",  
  "redis_writer"  
]
```

Success!

logging.warning('Data Scientist is developing software engineering skills.')

Primrose has features to address each design consideration



Primrose: (*Production In-Memory Solution*) framework for solving WW's most common use cases, caching batched predictions with machine-learning engineering baked-in.

Data science

Python **in-memory DAG** runner, with **no serialization** between nodes of the DAG.

Infrastructure

DAG is defined as **configuration-as-code** approach -- one container for all models

People

Abstract ML and data manipulation operations, data scientists can easily **extend the framework**

Wrap Up

Nudges:

- Once is not enough: nudge different times, channels, timescales
- Recognition really important: Nudge before, recognize after
- Holistic view: challenges, community, personality

Primrose:

- In-memory, config-as-code, extensible
- Helped our new team be productive and get models into prod
- Available today

Questions

- carl.anderson@ww.com
- @leapingllamas

- **Food RecSys:** <https://arxiv.org/abs/1809.02862>
- **Primrose:** <https://github.com/ww-tech/primrose>
- **Tech blog:** <https://medium.com/ww-tech-blog>

Hiring: especially data scientists
in Toronto

